TOWN OF SWANZEY

620 OLD HOMESTEAD HIGHWAY
P.O. BOX 10009
SWANZEY, NH 03446-0009
TOWN HALL (603) 352-7411 FAX (603) 355-8099
WWW.SWANZEYNH.GOV

Board of Selectmen Meeting Agenda

Whitcomb Hall, 17 Main Street

November 10, 2026

1. Call to Order – 4:30 pm Non-Public

2. Call to Order – 5:30 pm Public Session

3. Pledge of Allegiance

4. Consideration of Meeting Minutes
   A. Regular Meeting: i) October, 23,2026
      ii) November 3,2026
      iii) November 6,2026

   B. Nonpublic Session(s): i) November 3,2026 Session(s) 1,2,3&4
      ii) November 6,2026 Session 1

5. Consent Agenda
   A. Payroll Manifest
   B. Accounts Payable Manifest

6. Public Input

7. Appointments
   A. Ann Heffernon – Ad Hoc Committee
   B. Lee Dunham – Old Homestead Association
   C. Chief Eric Mattson – Fire Department

8. Consideration of New Business
   A. Tax Anticipation Note (TAN)
   B. FY 2027 Budget Presentation – Finance Director
   C. Grievance Policy
   D. Code of Conduct – Planning Board : Review of correspondence regarding the Planning Board's decision not to sign the Selectboard-adopted Code of Conduct.
   E. Swanzey Town Administrator Mentorship Memorandum of Understanding
   F. Assessing Services Contract

9. Consideration of Old Business
   A. Roof Repairs – Richardson Park

10. Administrative Update

11. Any Other Business

12. Correspondence

13. Public Input

14. Non-public session pursuant to RSA 91-A:3 II as needed

15. Adjournment

Agenda items and times are tentative and subject to change – they are provided for informational purposes only

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Board of Selectmen Meeting Agenda

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November 10, 2026

1. Call to Order – 4:30 pm Non-Public

2. Call to Order – 5:30 pm Public Session

3. Pledge of Allegiance

4. Consideration of Meeting Minutes
   A. Regular Meeting: i) October 23,2026
      ii) October 28, 2026

   B. Nonpublic Session(s): i) October 23, 2026 Sessions(s) 1&2
      ii) October 28, 2026 Session 1

5. Consent Agenda
   A. Payroll Manifest
   B. Accounts Payable Manifest

6. Public Input

7. Appointments
   A. Ann Heffernon – Ad Hoc Committee
   B. Lee Dunham – Old Homestead Association
   C. Chief Eric Mattson – Fire Department

8. Consideration of New Business
   A. Tax Anticipation Note (TAN)
   B. FY 2027 Budget Presentation – Finance Director
   C. Grievance Policy

D. Code of Conduct – Planning Board : Review of correspondence regarding the Planning Board's decision not to sign the Selectboard-adopted Code of Conduct.
E. Swanzey Town Administrator Mentorship Memorandum of Understanding.

SUGGESTED MOTION: I make a motion to approve the Town Administrator Mentorship Memorandum of Understanding as presented and authorize all Selectboard members to sign the document.

F. Assessing Services Contract.

SUGGEST MOTION: I make a motion to approve the contract for assessing services with Normand Bernaiche for the period of January 1, 2027, through December 31, 2030, as presented.

9. Consideration of Old Business
A. Roof Repairs – Richardson Park

SUGGEST MOTION: I make a motion to approve the quote from GDS Landmark Group for the Richardson Park roof replacement project in the amount of $35,750.00, with a 50% deposit of $17,875.00 due at the start of the project. The expenditure is to be paid from the Recreation Facilities Improvement Capital Reserve Fund, account #15-4520-4520-1-002

10. Administrative Update

11. Any Other Business

12. Correspondence

13. Public Input

14. Non-public session pursuant to RSA 91-A:3 II as needed

15. Adjournment

Agenda items and times are tentative and subject to change – they are provided for informational purposes only

UPCOMING AGENDA ITEMS AND MEETINGS

November 18 Board of Selectmen Meeting
November 25 Board of Selectmen Meeting
December 2 Board of Selectmen Meeting

CURRENT EMPLOYMENT OPPORTUNITIES:

- Detective - Full time and/or Part time Posting Date: Nov 12, 2019, 03:08 PM End Date: Open until filled
- Police Officers o Posting Date: Dec 30, 2024, 03:08 PM End Date: Open until filled
- On-Call Firefighters and EMTs positions Posting Date: 03-04-2025 End Date: Open until filled

PENDING BOARD MATTERS / PROJECTS

Agenda items and times are tentative and subject to change – they are provided for informational purposes only

Online Building Permit and Code Enforcement software – We are LIVE! The Building Inspector will hold a training session for applicants to learn the new process of online permitting – TBA shortly! Here is a link to apply for permits online! https://app.govoutreach.com/swanzeytownnh/public/permits/

- Re-design of Town Website –Went live November 4,2026.
- **Swanzey Lake Dam** – Engineering design work is underway and will continue throughout the summer months.
- **Christian Hill Road Bridge Replacement** – Work is pending due to NEPA review which was completed in December. Design work has been progressing well but slowly. Hoyle Tanner has provided a scope of work and cost for design, which will be 100% funded by NHDOT as a mitigation project. The construction is scheduled to go out to bid early 2027 with construction to begin 2027.
- **NHDOT Rt. 32 Bridge** over Martin Brook and Dry Hydrant – Progress is slow, continuing to work with DOT and DuBois & King. Bidding for construction is now scheduled to go out in 2027, construction likely in late 2027.
- **Wastewater Treatment Plant Study** – The recent engineering study identified significant deficiencies at the existing wastewater treatment facility and concluded that the Town must either build new plant or connect to the City of Keene Wastewater Treatment Plant. After review, the Town's Water and Wastewater Advisory Committee recommended decommissioning the current West Swanzey facility and conveying wastewater to Keene as the most cost-effective long-term solution that would also support future growth and reduce operational costs. The Select Board unanimously approved moving forward with this plan. The Committee also found that the current billing structure is outdated and that rate adjustments are necessary to address rising operating expenses, future infrastructure needs, and ensure a more equitable system for users.

Town of Swanzey, New Hampshire
Board of Selectmen
Meeting – October 23, 2026
Town Hall – Lower Level - Swanzey, NH

Note: Draft Minutes are subject to review, correction and approval by the Board. Review and approval of Minutes generally takes place at the next regularly scheduled meeting of the Board.

CALL TO ORDER
The meeting was called to order by Chair James Tempesta at 9:03am at the Town Hall, Swanzey, NH. Other members present were Selectmen W William Hutwelker, James Ward and Alan Gross. Others attending were HR Coordinator Meagen Kerris and Town Clerk Heather Estrella.

ABSENT
Mark LaBelle

NEW BUSINESS
Discussion of Town Clerk Office hours for November 2026. Schedule will be posted in the lobby, on the website, on Facebook to give residents enough time to plan for the brief adjustments in hours.

NON-PUBLIC SESSIONS
Non-public session(s) per RSA 91-A:3, II (b) Hiring of a Public Employee
A motion was made by Jay Ward to enter a nonpublic session pursuant to RSA 91-A:3, II (b) which was seconded by Alan Gross. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 9:19am. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Others attending were HR Coordinator Meagen Kerris and Town Clerk Heather Estrella.

A motion was made by Jay Ward to come out of the non-public session, seconded by Alan Gross. All were in favor and the motion passed. The non-public session ended at 9:44am.

Heather Estrella left the meeting.

OLD BUSINESS
Discussion of Jack Franks appreciation for the water/sewer proposal. (The Board will need to verify what information they would like here)

Discussion of billing meeting between the Board, Steven Bittel and Scott Self.

Discussion of changing locations of the signal crossing from the proposed Sawyers Crossing Rd. location to the intersection of Railroad St. and Ashuelot Rail Trail.

Jay Ward made the motion to approve the submission of a recommended change in scope, per the Department of Public Works and Planning & Community Development, to the MAST 2024 Crossings project. The pair of beacons should be shifted southerly along the Ashuelot Rail Trail to the intersection of Railroad Street and the Ashuelot Rail Trail. The motion was seconded by Alan Gross. All were in favor and the motion carried.

Non-public session(s) per RSA 91-A:3, II (c) Matters which, if discussed in public, would likely affect adversely

the reputation of a person
A motion was made by Jay Ward to enter a non-public session pursuant to RSA 91-A:3, II (c) which was seconded by Alan Gross. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 9:55am. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Also present was HR Coordinator Meagen Kerris.

A motion was made by Jay Ward to come out of the non-public session, seconded by Alan Gross. All were in favor and the motion passed. The non-public session ended at 10:07am.

A motion was made by Jay Ward to seal the minutes because divulgence of the information likely would affect adversely the reputation of a person other than a member of this Board; Alan Gross seconded the motion; all were in favor by Roll Call and it passed 4-0.

Discussion of Planning Board meeting and the approval process. Concerns about exposures.

Bill Hutwelker left the meeting at 10:21am.

ADJOURNMENT
A motion was made by Jay Ward to adjourn the meeting; Alan Gross seconded the motion, and it passed 3-0.

Adjournment occurred at 10:26am.

Respectfully Submitted,

Meagen Kerris, HR Coordinator

Approved on

DRAFT

Town of Swanzey, New Hampshire
Board of Selectmen
Meeting – November 3, 2026
Monadnock Regional Middle High School
600 Old Homestead Hwy – Swanzey NH

Note: Draft Minutes are subject to review, correction and approval by the Board. Review and approval of Minutes generally takes place at the next regularly scheduled meeting of the Board.

CALL TO ORDER
The meeting was called to order by Chair James Tempesta at 6:00pm at Monadnock Regional Middle HS - 600 Old Homestead Hwy, Swanzey, NH. Other members present were Selectmen W William Hutwelker, James Ward and Alan Gross. Also present was Town Administrator Jeremy Bourgeois and Recording Secretary Susan Ells.

ABSENT
Mark LaBelle

OTHERS PRESENT
Steve Bittel and Michael York

MINUTES
The regular meeting minutes of October 23, 2026 were considered and tabled until a future meeting.

The regular meeting minutes of October 28, 2026 were considered. A motion was made by Jay Ward to approve the minutes as presented. Bill Hutwelker seconded the motion, and it passed 4-0.

The non-public session minutes of October 23, 2026 #1 and 2 were considered. A motion was made by Jay Ward to approve the minutes as presented. Bill Hutwelker seconded the motion, and it passed 4-0.

The non-public session minutes of October 28, 2026 were considered. A motion was made by Jay Ward to approve the minutes as presented. Bill Hutwelker seconded the motion, and it passed 4-0.

CONSENT AGENDA
A. Payroll Manifest
B. Accounts Payable Manifest
A motion was made by Jay Ward to approve the Consent Agenda. Bill Hutwelker seconded the motion, and it passed 4-0.

PUBLIC INPUT
None

APPOINTMENTS
A. Steve Bittel – CIPC Presentation and Discussion
Steve Bittel provided the CIPC presentation. The 2027 CIP budget represents the completion of 10+ years of deferred capital investment. All town departments will have been updated and roads brought to standards if this budget is approved. Year over year, cash requires show only 1% increase which is far under inflation. Debt service shows a 3% decrease despite adding proposed DPW building debt. Future years total capital

commitment is stable, even with fire apparatus additions. Total Capital Expense now approximates a norm of 20% of total taxes on a stable basis.

The TIF Fund for Safford Drive is paid off; a decision is needed about what will be done with the balance. The police station loan has less than a year left.

Steve recommended all the Town's IT budgets be consolidated into one line instead of within each department. He also suggested adding an employee for IT.

There are other accounts that could be combined – such as Emergency Management Facilities and Communications.

B. Ashlee Crosby – Richardson Park and Shoreline Project
Jay Ward made a motion to authorize the expenditure of $6,330.20 for Fieldstone invoices related to the Richardson Park Shoreland Project, to be paid from the Recreation Facilities Improvements Capital Reserve Fund. Alan Gross seconded the motion, and it passed 4-0.

NEW BUSINESS

A. Updated Policy – HRA Contribution / Payment in Lieu of Health Insurance
Jay Ward made a motion to approve and adopt the updated HRA Contribution / Payment in Lieu of Health Insurance Policy, as presented. Alan Gross seconded the motion, and it passed 4-0.

B. Owl Camera System
The group discussed the quote for the system proposed for recording and live streaming meetings to replace the service that FACT TV had provided before they canceled. The service will cost $300/month and does not require a contract. The Town owns a laptop which will be repurposed.

Jay Ward made a motion to purchase from Owl Labs a meeting owl speaker at a cost of up to $1500 which will be charged to the Town Hall IMS fund. Alan Gross seconded the motion and it passed 4.0.

Jay Ward made a motion to authorize the Town Administrator to sign the proposal from Town Hall Streams for their $300/month service for the purpose of providing unlimited live steaming and to archive video and audio recordings; Alan Gross seconded the motion; all were in favor and it passed 4-0.

C. Roof and Pier Repair Project – Richardson Park
Jay Ward made a motion to authorize the expenditures of $2,840.00 to GDS Landmark for pier repairs at Richardson Park and $750.70 to GDS Landmark for roof repairs at Richardson Park, to be paid from the Recreation Facilities Improvements Capital Reserve Fund, account 15-4520-4520-1-002. Bill Hutwelker seconded the motion, and it passed 4-0.

D. Southwest Region Planning Commission (SWRPC) – 2027–2036 Transportation Ten-Year Plan
Jay Ward made a motion to authorize the Town Administrator to communicate in writing to SWRPC to the attention of JB Mack to confirm the Town's continued support of Project 44218 and North Swanzey Sidewalks with affirmative answers to questions 1 and 2. Alan Gross seconded; all were in favor and it passed 4-0.

OLD BUSINESS
None

ADMINISTRATIVE UPDATE

A. October Staff Monthly Reports

CORRESPONDENCE

PUBLIC INPUT

None

NON-PUBLIC SESSIONS

Non-public session(s) per RSA 91-A:3, II *(a) the dismissal, promotion, or compensation of any public employee or the disciplining of such employee.*

A motion was made by Jay Ward to enter a non-public session pursuant to RSA 91-A:3, II (a) which was seconded by Alan Gross. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 7:10pm. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Also present was Town Administrator Jeremy Bourgeois and Recording Secretary Susan Ells.

A motion was made by Jay Ward to come out of the non-public session, seconded by Alan Gross. All were in favor by Roll Call and the motion passed. The non-public session ended at 7:47pm.

A motion was made by Jay Ward to seal the minutes because divulgence of the information likely would affect adversely the reputation of a person other than a member of this Board; Alan Gross seconded the motion, and it passed 4-0.

Non-public session(s) per RSA 91-A:3, II *(a) the dismissal, promotion, or compensation of any public employee or the disciplining of such employee.*

A motion was made by Jay Ward to enter a non-public session pursuant to RSA 91-A:3, II (a) which was seconded by Alan Gross. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 7:47pm. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Also present was Town Administrator Jeremy Bourgeois and Recording Secretary Susan Ells.

A motion was made by Jay Ward to come out of the non-public session, seconded by Alan Gross. All were in favor by Roll Call and the motion passed. The non-public session ended at 7:50pm.

A motion was made by Jay Ward to seal the minutes because divulgence of the information likely would affect adversely the reputation of a person other than a member of this Board; Alan Gross seconded the motion, and it passed 4-0.

The meeting was recessed until the voting ballots were counted. Susan Ells left the meeting.

A motion was made by Jay Ward to enter a non-public session pursuant to RSA 91-A:3 II (a) which was seconded by Bill Hutwelker. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 9:20pm. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Also present was Jeremy Bourgeois.

A motion was made by Jay Ward out of the non-public session, seconded by Bill Hutwelker. All were in favor and the motion passed. The non-public session ended at 9:31pm.

A motion was made by Jay Ward to seal the minutes because divulgence of the information likely would affect adversely the reputation of a person other than a member of this Board; Bill Hutwelker seconded the motion, and it passed 4-0.

Non-public session(s) per RSA 91-A:3 ***(a) the dismissal, promotion, or compensation of any public employee or the disciplining of such employee.***

A motion was made by Jay Ward to enter a non-public session pursuant to RSA 91-A:3 II (a) which was seconded by Bill Hutwelker. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 9:32pm. Present were James Tempesta, W. William Hutwelker III, James Ward and Alan Gross. Also present was Jeremy Bourgeois.

A motion was made by Jay Ward out of the non-public session, seconded by Bill Hutwelker. All were in favor and the motion passed. The non-public session ended at 9:57pm.

A motion was made by Jay Ward to seal the minutes because divulgence of the information likely would affect adversely the reputation of a person other than a member of this Board; Bill Hutwelker seconded the motion, and it passed 4-0.

ADJOURNMENT

A motion was made by Jay Ward to adjourn the meeting; Bill Hutwelker seconded the motion, and it passed 4-0.

Adjournment occurred at 9:57pm.

Respectfully Submitted,

Susan Ells, Recording Secretary

Approved on

DRAFT

Town of Swanzey, New Hampshire
Board of Selectmen
Meeting – November 6, 2026
Town Hall Lower-Level Conference Room

Note: Draft Minutes are subject to review, correction and approval by the Board. Review and approval of Minutes generally takes place at the next regularly scheduled meeting of the Board.

CALL TO ORDER

The meeting was called to order by Chair James Tempesta at 9:10am at the Town Hall in the Lower-Level Conference Room. Other members present were Selectmen Mark LaBelle, W William Hutwelker, James Ward and Town Administrator Jeremy Bourgeois.

The Board discussed the upcoming non-public session.

NON-PUBLIC SESSIONS

Non-public session(s) per RSA 91-A:3, II *(a) the dismissal, promotion, or compensation of any public employee or the disciplining of such employee.*

A motion was made by Mark LaBelle to enter a non-public session pursuant to RSA 91-A:3, II (a) which was seconded by Jay Ward. All were in favor by Roll Call and the motion passed**.** The Board entered the non-public session at 9:25am. Present were James Tempesta, Mark LaBelle, W. William Hutwelker III, James Ward and Town Administrator Jeremy Bourgeois. Also present was Fire Chief Eric Mattson.

A motion was made by Mark LaBelle to come out of the non-public session, seconded by Jay Ward. All were in favor by Roll Call and the motion passed. The non-public session ended at 9:56 am.

Director of Planning and Community Development Adam Paquette joined the meeting. The Board discussed how the town would cope without a code enforcement officer. Jeremy called the person who does inspections for Troy, and he will come in Monday and get set up so he can cover inspection for us. Adam and Stephon Mehu will handle access to the GoGov software. Meagen Kerris will need to do his onboarding and Tania Emerson needs to know he will have computer access.

Adam Paquette left the meeting and Finance Director Andre Jaeger then joined the meeting. The Board discussed Finance Issues and updates. Andre's meetings with department heads are going well. Andre will attend the next Board meeting on Tuesday night.

Jeremy told the Board that he was settling in well.

ADJOURNMENT

A motion was made by Mark LaBelle to adjourn the meeting; Jay Ward seconded the motion, and it passed 4-0.

Adjournment occurred at 11am.

Respectfully Submitted,

Jay Ward, Board Secretary
Approved on

Tax Anticipation Note (TAN)

We may experience a shortfall in our cash flows. To maintain the necessary liquidity, we would like to obtain a TAN from Mascoma Bank. A TAN functions like a line of credit. We are charged interest on the amount we draw from the TAN and not the balance of the line of credit. We do not anticipate borrowing against the line of credit past December 31, 2026.

Amount to Borrow: $1,000,000

Quoted Interest Rate: 5.3%

TAN Application Process:

1) Select Board approves obtaining TAN.
2) Select Board approves the amount to borrow.
3) Select Board decides who can sign the loan document.
4) Select Board decides what can request loan advances.
5) Finance to prepare Cash Flow Calculation (See TAN Calculation).
6) Finance to prepare Tax Base Calculation.
7) The two calculations are sent to the Town Attorney.
8) Town Attorney produces Municipal Opinion Letter (See Sample letter)
9) Municipal Opinion Letter to sent to Mascoma with Town Attorney CC'd.
10) TAN application is approved.

Town of Swanzey
Calculation of TAN Needs
11/2/26 - 12/31/26

Cash Available	**2,231,681.75**
Estimated Revenue	**3,576,743.80**
Estimated Expense	**(6,561,074.20)**
TAN NEEDS	**(752,648.65)**

Estimated Payables	Due	Amount
Invoices entered as of 10-31-26	Various	3,800,959.36
School District Payment December	12/10/2025	1,035,788.00
Mount Ceasar Library - December	12/15/2026	14,126.00
GDS (Grayson D. Smith)	TBD	100,000.00
Richarson Park Roof	TBD	37,500.00
Payroll & Employment Taxes	11/5/2026	75,000.00
Payroll & Employment Taxes	11/12/2026	75,000.00
Payroll & Employment Taxes	11/19/2026	75,000.00
Payroll & Employment Taxes	11/26/2026	75,000.00
Payroll & Employment Taxes	12/3/2026	75,000.00
Payroll & Employment Taxes	12/10/2026	75,000.00
Payroll & Employment Taxes	12/17/2026	75,000.00
Payroll & Employment Taxes	12/24/2026	75,000.00
Payroll & Employment Taxes	12/31/2026	75,000.00
NHRS - November	11/30/2026	34,000.00
NHRS - December	12/31/2026	34,000.00
HealthTrust - November	11/19/2026	58,842.42
HealthTrust - December	12/17/2026	60,000.00
NH DMV	Daily	3,000.00
Police Bond - November	11/30/2026	3,929.21
Police Bond - December	12/31/2026	3,929.21
Estimated A/P - November	11/25/2026	350,000.00
Estimated A/P - December	12/15/2026	350,000.00
Total Estimated Payments Required		**6,561,074.20**

Cash Balance 11/2/2026	Bank	Amount
General Fund	Mascoma	411,038.58
General Fund Investments	Mascoma	10,247.45
Public Deposit Investment Pool (PDIP)	PDIP	15,746.52
General Fund Sweep	Mascoma	1,018,390.00
Sewer Fund	Mascoma	610,454.95
Sewer Investments	Mascoma	32,713.11
Sewer PDIP	PDIP	133,091.14
Total Funds Available		**2,231,681.75**

Revenue Source	Due	Amount
Tax Collector - November	11/30/2026	90,000.00
Tax Collector - December	12/31/2026	90,000.00
Town Clerk - November	11/30/2026	150,000.00
Town Clerk - December	12/31/2026	150,000.00
Selectmen - November	11/30/2026	400,000.00
Selectmen - December	12/31/2026	400,000.00
Reimbursement Capital Reserve & Expendable Trust	11/30/2026	1,487,743.80
Rooms & Meals	12/15/2026	750,000.00
Highway Block Grant	12/31/2026	59,000.00
Total Estimated Revenue		**3,576,743.80**

SAMPLE NEW HAMPSHIRE TAN
LETTER FROM MUNICIPAL COUNSEL

Mascoma Bank
67 North Park Street
Lebanon NH 03766

Re: $_____
_____, New Hampshire
General Obligation Note/Tax Anticipation Note
Dated: _____

We have acted as counsel to the _____, New Hampshire (the "Municipality") in connection with the issuance by the Municipality of the above-referenced note (the "Note"). In such capacity, we have examined the law and such certified proceedings and other papers as we have deemed necessary to render this opinion.

As to questions of fact material to our opinion we have relied upon representations and covenants of the Municipality contained in the certified proceedings and other certifications of public officials furnished to us, without undertaking to verify the same by independent investigation.

Based on our examination, we are of the opinion, under existing law, as follows:

1. The Municipality is a duly created and validly existing body corporate and politic, with the corporate power to incur and perform its obligations under the Note, and to issue the Note.

2. The Note has been duly authorized, executed and delivered, and is a valid and binding general obligation of the Municipality, under the provisions of the Municipality's charter and all applicable provisions of New Hampshire law, including without limitation RSA Chapter 33. Pursuant to RSA 33:7, the Selectmen were authorized to borrow in anticipation of taxes at the meeting of the annual town meeting held on _____. All proceedings required to be taken to authorize the Note by the applicable provisions of such laws have been taken, and all persons executing the Note on behalf of the Municipality are duly authorized to execute and deliver the Note on its behalf.

3. The Note is a bank "qualified tax-exempt obligation" within the meaning of Section 265(b)(3) of the Internal Revenue Code, as amended, and the regulations promulgated thereunder .

It is understood that the rights of the holders of the Note and the enforceability of the Note may be subject to bankruptcy, insolvency, reorganization, moratorium and other similar laws affecting creditors' rights generally and by equitable principals, whether considered at law or in equity.

We understand that the Note has been issued directly from the Municipality to the Bank and that the Municipality has provided a Certificate in connection therewith. To our knowledge, the representations in the Certificate contain no material misstatement of fact. This opinion is based on the laws of the State of New Hampshire and the United States of America as they exist on this date and we assume no obligation to update, revise or supplement this opinion to reflect any facts or circumstances that may hereafter come to our attention or any changes in law that may hereafter occur.

Respectfully submitted,

Lawyers Name

Budgets that changed

Town of Swanzey
Budget Presentation to Board of Selectmen
10/21/2026

Budget Changed since 10/21/26 meeting

GL Account	Description	2026 Budget	2027 Budget	$ Change	% Change	Notes
4130	**Executive - Selectmen**	**352,580.00**	**354,601.00**	**2,021.00**	**0.6%**	**$1K decrease in Swanzey Uncovered. $2K increase in town report printing. Based on review of 2025 & 2026 actual expenditures.**
4140	**Elections & Registrations**	**123,913.00**	**124,893.00**	**980.00**	**0.8%**	**$5.4K increase in software (Neumo & Blue Book). $4K decrease in Salaries - Elections & $3K decrease in election supplies due to less elections. $0.9K increase in restoration of records.**
4150	Financial Administration	246,893.00	247,568.00	675.00	0.3%	$12.5K increase in audit fees. $12K decrease in Trustee of Trust. Finance Director Salary will cause 43% increase from 2026.
4152	**Reappraisal of Property**	**121,539.00**	**125,639.00**	**4,100.00**	**3.4%**	**$2K increase in contracted Assessor due to contract renewal. $2K increase in appeals/special projects related to Dept. of Revenue requirements.**
4191	Planning & Community Development	259,461.00	256,161.00	(3,300.00)	-1.3%	$10.5K decrease in Community Development Consulting due to conclusion of Ordinance audit. $6.5K increase in SW Regional Planning Commission due to 3 years of map change updates.
4194	General Government Buildings	38,150.00	37,800.00	(350.00)	-0.9%	$2.5K increase in TH Fuel & $2.9K increase in WH Fuel due to 79% increase in diesel prices. $2.5K decrease in TH Maintenance & $2.5K decrease in WH Maintence due to 2025 & 2026 actual expenditures.
4199	**General Government Expenditures**	**48,000.00**	**53,950.00**	**5,950.00**	**12.4%**	**$1.7K increase in GOE Tax Maps Revisions, $2.8K increase in GOE Misc. Software & Support, $1.8K increase in GOE Postage & $1.8K increase in GOE Vehicle Maint. & Expense bassed on review of 2025 & 2026 actual Expenditures. Vehicle Maintenance should be in Recreation budget and then the budget would increase 5.8% instead of 9.5%.**
4210/4211/4212	Police Dept, PD Special Duty & PD Prosecution	1,345,094.00	1,351,842.00	6,748.00	0.5%	$1.2K increase in Bonus/Incentive Programs, $3K increase in Recruitment to attract and retain Officers. $2.5K increase in dues & subscriptions due to increased costs in Crimestar & Power DMS. Will move to technology budget. , $1K increase in Replacement Vest Program due to rising costs. $2K increase in Service Contracts is an increase in copier lease. Will move to technology budget. $3.9K increase in outside labor represents utlization of State Troopers that was unbudgetted in 2026. $9.2K decrease in custodial services is because PT employee now cleans the Police Station.
4213	Police School Resource Officer	-	-	-	0.0%	In 2025 $69K was budgetted for a School Resource Officer. No amount budgetted in 2026 or 2027 because it is unlikely that one could be hired.
4324	Recycling Center	555,211.00	572,080.00	16,869.00	3.0%	$1.2K decrease in Telephone/Internet due to discontinuation of Consolidated Communications. $5.8K increase in Solid Waste Disposal & $4.7 increase in Construction & Demo Disposal due to increase in rates of disposal & hauling. $1.3K increase in Metals Disposals due to increase in hauling cost. The $8.5K increase in Equipment Fuel is due to the 2 loaders fuel being paid by Recycling instead of DPW.
4441	General Assistance	207,500.00	186,500.00	(21,000.00)	-10.1%	$2K decrease in Electricity, $2K decrease in Heat, $15K decrease in Housing Assistance & $1K decrease in Burials based on review on review of 2025 & 2026 actual expenditures.
4583	Other Cultural Events	10,000.00	10,000.00	-	0.0%	Current year = prior year. Confirmed Memorial Day and Veterans Day with American Legion. Ashley entered her amount for Old Home Day to the budget but we haven't talked.
4619	Rails Trails Advisory Committee	6,786.00	7,786.00	1,000.00	14.7%	$2.8 decrease in equipment rental is due to no actual expenditures in 2025 or 2026. $2K increase in Publicity & Promotion is due to plans to construct a kiosk that did not exist in 2025 or 2026. $1.8K increase in Trail Maintenance based on review of 2025 & 2026 actual expenditures.
4550-6690	Stratton Library	76,225.00	75,800.00	(425.00)	-0.6%	$1K increase in Heat due to increases in fuel costs. $1K decrease in Equipment Repair & Maintenance & $1K decrease in Computer - Software based on review of 2025 & 2026 actual expenditures. $1.5K decrease in Utilities - Electric due to minisplit installation. $1.3 increase in Computer - Maintenance based on anticipated needs.
	Total	3,391,352.00	3,404,620.00	13,268.00	0.4%	

Notes:
Salaries & wages remain unchanged from 2026 amount.

Town of Swanzey
Budget Presentation to Board of Selectmen
11/10/2026

GL Account	Description	2026 Budget	2027 Budget	$ Change	% Change	Notes
4550-6690	Stratton Library	76,225.00	75,800.00	(425.00)	-0.6%	$1K increase in Heat due to increases in fuel costs. $1K decrease in Equipment Repair & Maintenance & $1K decrease in Computer - Software based on review of 2025 & 2026 actual expenditures. $1.5K decrease in Utilities - Electric due to minisplit installation. $1.3 increase in Computer - Maintenance based on anticipated needs.
4215/4220/ 4222/4223/ 4224	Ambulance Service, Fire Dept, Forest Fires, N. Swanzey Water & Fire Hydrants, Dispatch Services & Other	876,739.00	1,065,185.00	188,446.00	21.5%	$179K increase in Ambulance due to contractual increase. $8K in On-Call Stipends increased due to increase in rates and expansion of eligible participants. $1K decrease in Recruit, Retention, Retire due to anticipated activity. $2K reduction in office supplies, $1K in medical supplies, $4K in Non-Disp Medical Equipment due to already having large inventories. $1K increase in Heating Oil due to price increases. $2.7K increase in LP Gas because new fire station's bay are heated with propane. $5.8K increase in SWNH Fire Mutual Aid is an estimate of the annual assessment.
4550	Libraries (MCUL)	169,512.00	173,617.00	4,105.00	2.4%	$1.6K increase in Computer support & equipment due to increasing costs and computer replacement. $2.6K increase in Electricty due to increase in rates and end they have an electric heating system.
4441	Health Officer	15,391.00	15,081.00	(310.00)	-2.0%	Decrease in budget.
4153	Legal & Professional Services	60,000.00	60,000.00	-	0.0%	Same amount as 2026. Meagan intends to update HR policies.
4520	Recreastion Dept.	136,567.00	139,047.00	2,480.00	1.8%	$3.8K increase in IT Support & Maintenance due to budgeted in IT in 2026. $1.4K increase in Facility Repairs & Maintenance due to planned South Road Well Pump. $1K decrease in Public Staff Wages to relect decrease in Gate Attendants.
4290	Emergency Management - Operating	18,315.00	18,315.00	-	0.0%	2026 = 2027.
4415	Health Agencies	49,900.00	86,700.00	36,800.00	73.7%	$21K incresae in Home Health & Community Services is what agency requested. $2K increase in Meals on Wheels is what agency requested. $2.1K increase in Monadnock Family Services per request from MFS. $$11.2K increase in Community Kitchen. $15.2K budgeted in 2025 & 2026. $5K increase in Other Outside Agencies due to new request from Keene Senior Center (The Hub 50+). Note that 100 Nights Shelter is budgeted for $2.5K but hasn't requested money in 2025 or 2026. Could be cut or reduced to accommodate MFS or CK increase. Do we need to provide what is requested?
4196	Insurance	939,404.00	1,047,112.00	107,708.00	11.5%	$31.6K increase in Property & Liability Insurance due to increase in rates, claims and property insured. $73.7K increase in Health Insurance, $4.4K increase in Dental Insurance, $1.1K increase in LTD & $1.9K increase in STD due to increase in rates. $1K decrease in Unemployment & $4K decrease in Workers Compensation due to actual claims.
4420	Carpenter Home	27,242.00	23,363.00	(3,879.00)	-14.2%	$2.1K decrease in Service Contracts-Facility due to decrease in requirements (only fire extinguishers now). $$1.3K increase in Property Insurance due to rate increases. $2K decrease in Maintenance & Repair based on 2025 & 2026 actual expenditures. $1.5K decrease in Grounds, Maintenance & Improvements due to reduced maintenance anticipated.
4312	Highway & Streets	1,155,165.00	1,154,365.00	(800.00)	-0.1%	$1K increase in uniforms due to rising rates. $20K decrease in cold patch & $12.5K decrease in Gravel & Hard Pack due to CIP spending. $10K increase in salt consistent with prior year actual expenditures. $2.5K increase in Highway Markings, $2.5K increase in Gas and $6K increase in Diesel & Oil due to inflation. $2.5K increase in Vehicle Repairs consistent with prior year actual expenditures. $5K increase in Culverts due to anticipated repair/replacement. $2.5K increase in Equipment Repairs & Maintenance due to anticipated expenditures. Budget decreased because $32.5K paid via CIP.
4313	Bridges	7,000.00	16,000.00	9,000.00	128.6%	$10K increase due to cameras on covered bridges. Nothing was budgeted in prior year.
4316	Street Lighting	10,500.00	10,500.00	-	0.0%	2026 = 2027.
4317	Dams	5,500.00	3,200.00	(2,300.00)	-41.8%	$2.3K decrease in Dams State Fees based on review of prior periods actuals.
4326	West Swanzey Waste Water Treatment	318,745.00	317,755.00	(990.00)	-0.3%	$5K decrease in Engineering & Planning due to CIP spending. $8K increase in Legal & Professional SVCS based on prior year actual expenditures. $2.5K decrease in Contracted Operations due to increase in use of DPW staff. $18.5K decrease in Electricity due to solar array installation. $1.3K increase in Property Insurance due to increase in rates. $17.5K increase in Testing & Chemicals due to cost of required new chemicals (Neowater).
4328	North Swanzey Pass Thru Users	31,625.00	62,625.00	31,000.00	98.0%	$31K increase in User Fees DT Keene due to Keene increasing rates.
4329	North Swanzey Waste Water System	225,391.00	234,089.00	8,698.00	3.9%	$15K increase in Keene WWTP due to Keene increasing rates. $4.3K decrease Sewer Line Maint/Clean based on acticipated expenditures. $1.1K increase in Property Insurance based on increased rates. $3.4K decrease in Debt Service - Interest due to declining principal balance.
4590	Energy Commission	1,500.00	1,500.00	-	0.0%	2026 = 2027.
4611	Conservation of Natural Resources	2,000.00	2,000.00	-	0.0%	2026 = 2027.
4655	Economic Development District	705.00	5,000.00	4,295.00	609.2%	$4.7K increase in EDD Consultants satisfies a state need for amount to be budgeted but not anticipated to be spent.
4711 & 4721	Debt Service - Principal & Interest	508,564.00	545,085.00	36,521.00	7.2%	Contractual debt service costs.
	Total	4,635,990.00	5,056,339.00	420,349.00	9.1%	

Notes:
Salaries & wages remain unchanged from 2026 amount.

Stratton Library

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 18 STRATTON LIBRARY FUND										
Account Category: Estimated Revenues										
18-0000-3401-1-001	SL DONATIONS	18.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3401-1-002	SL BOOK SALES	322.75	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3401-1-003	SL REPLACEMENT FEES	41.55	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3401-1-004	SL FINES	62.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3401-1-005	SL COPIES	86.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3401-1-007	SL PATRON DUES	10.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-001	SL INTEREST - CHECKING	1.18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-002	SL INTEREST - SAVINGS	24.16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-005	SL INTEREST - MONEY MARKET	92.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-006	SL INTEREST ON DONATED FUNDS	2,170.08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-007	SL INTEREST - NHPDIP SAVINGS	382.41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3502-1-008	SL DIVIDEND REINVESTMENT - STOCK	2,416.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18-0000-3911-1-001	SL TOWN OF SWANZEY APPROPRIATION	61,212.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Estimated Revenues		66,841.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Account Category: Appropriations										
18-4550-4550-1-115	SL PART TIME SALARIES	40,071.15	46,000.00	35,283.04	46,000.00	10,716.96	46,000.00	0.00	0.00	46,000.00
SUBMITTED BUDGET WAS $48,100 LIBRARIAN (RS): $29.03 X 72 HRS/MO X 12 MO ASSISTANT LIBRARIAN (MR): $20.21 X 50 HRS/MO X 12 MO LIBRARY CLERK (MC): $17.85 X 40 HRS/MO X 12 MO ADJUSTMENT TO MATCH REQUEST FROM ELLS										
18-4550-4550-2-411	SL HEAT	2,732.23	5,000.00	2,195.79	5,000.00	2,804.21	6,000.00	1,000.00	20.00	5,000.00
18-4550-4550-2-413	SL SEWER	340.00	340.00	279.20	340.00	60.80	450.00	110.00	32.35	340.00
18-5100-5100-0-000	SL MILEAGE	0.00	50.00	0.00	50.00	50.00	50.00	0.00	0.00	50.00
18-6230-6230-0-000	SL CONTRACT SERVICES	500.00	25.00	0.00	0.00	0.00	25.00	25.00	0.00	0.00
18-6280-6280-0-000	SL BUILDING REPAIR & MAINTENANCE	240.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
REQUESTED FUNDS IN CIP PER FILE FROM SUE ELLS										
18-6281-6281-0-000	SL EQUIPMENT REPAIR & MAINTENANC	803.50	2,000.00	939.34	2,000.00	1,060.66	1,000.00	(1,000.00)	(50.00)	2,000.00
AMER, MORE POWERFUL DEHUMIDIFIER, FURNACE CLEANING, ETC										
18-6285-6285-0-000	SL JANITORIAL SERVICES	1,040.00	1,500.00	760.00	1,500.00	740.00	1,500.00	0.00	0.00	1,500.00
CUSTODIAN, WINDOW WASHING, CARPET CLEANING										
18-6289-6289-0-000	SL UTILITIES - ELECTRICITY	1,916.35	3,000.00	1,647.98	5,000.00	3,352.02	3,500.00	(1,500.00)	(30.00)	5,000.00
ADDING MINI SPLITS PRIMARILY FOR A/C WILL INCREASE ELECTRICITY										
18-6500-6500-0-000	SL PUBLICATIONS - BOOKS	6,824.60	8,000.00	5,025.08	8,000.00	2,974.92	8,000.00	0.00	0.00	8,000.00
PRICE INCREASES, CURRENT BOOK VENDOR SOLD BUSINESS										
18-6501-6501-0-000	SL PUBLICATIONS - PERIODICALS	32.00	30.00	39.00	35.00	(4.00)	50.00	15.00	42.86	35.00
LACKING POPULARITY										
18-6502-6502-0-000	SL PUBLICATIONS - VIDEOS	128.82	100.00	90.82	150.00	59.18	150.00	0.00	0.00	150.00
18-6502-6502-5-000	SL PUBLICATIONS - DOWNLOADABLE	544.00	544.00	570.00	600.00	30.00	625.00	25.00	4.17	600.00
18-6504-6504-0-000	SL SUPPLIES - BUILDING	106.85	150.00	16.98	150.00	133.02	150.00	0.00	0.00	150.00
18-6504-6504-5-000	SL SUPPLIES - SPINE LABELS, CARD	0.00	200.00	0.00	200.00	200.00	200.00	0.00	0.00	200.00
18-6505-6505-0-000	SL SUPPLIES - OFFICE	163.55	200.00	18.91	200.00	181.09	200.00	0.00	0.00	200.00
18-6506-6506-0-000	SL SUPPLIES - PROGRAM	100.28	200.00	55.27	200.00	144.73	200.00	0.00	0.00	200.00
INCREASE IN PROGRAMMING YEAR ROUND										
18-6506-6506-5-000	SL SUPPLIES - ARCHIVAL	0.00	0.00	0.00	0.00	0.00	100.00	100.00	0.00	0.00
18-6510-6510-0-000	SL COMPUTER - INTERNET SERVICE	1,131.88	1,200.00	995.99	2,400.00	1,404.01	2,400.00	0.00	0.00	2,400.00
BUDGET $100 X 12 FOR 2 INTERNET SERVICES PER BUDGET VERSION 2 REC'D 11/11/25 - TVL										
18-6515-6515-0-000	SL COMPUTER - SOFTWARE	895.00	0.00	895.00	2,000.00	1,105.00	1,000.00	(1,000.00)	(50.00)	2,000.00
ATRIUM ANNUAL SUBSCRIPTION; 2 OFFICE SUITES PER BUDGET VERSION 2 REC'D 11/11/25 - TVL										

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 18 STRATTON LIBRARY FUND										
Account Category: Appropriations										
18-6520-6520-0-000	SL COMPUTER - MAINTENANCE	1,705.60	2,000.00	0.00	700.00	700.00	2,000.00	1,300.00	185.71	700.00
	ANNUAL SERVICE AGREEMENT, INSTALLATION OF EQUIPMENT, MANAGE CABLING, INSTALLATION OF INTERNET & CABLING PER BUDGET VERSION 2 REC'D 11/11/25 - TVL EXP MOVED TO CIP PER BUDGET VERSION 3 REC'D 12/15/25 - TVL									
18-6530-6530-0-000	SL COMPUTER - SUPPLIES	154.99	200.00	172.99	200.00	27.01	250.00	50.00	25.00	200.00
	INK CARTRIDGES									
18-6540-6540-0-000	SL POSTAGE & SHIPPING FEES	360.00	200.00	0.00	100.00	100.00	400.00	300.00	300.00	100.00
	CART SHIPPING IN 2024 WAS UNPLANNED									
18-6550-6550-0-000	SL PRINTING & COPYING	0.00	50.00	0.00	50.00	50.00	50.00	0.00	0.00	50.00
18-6560-6560-0-000	SL UTILITIES - PHONE	890.60	600.00	669.86	800.00	130.14	900.00	100.00	12.50	800.00
	INCREASE IN MONTHLY COST									
18-6630-6630-0-000	SL MEMBERSHIPS, DUES, SUBSCRIPTI	485.00	525.00	458.00	550.00	92.00	550.00	0.00	0.00	550.00
	NHLTA DUES, CONFERENCE, LIBRARY JOURNAL									
18-6690-6690-0-000	SL MISCELLANEOUS	45.99	0.00	0.00	0.00	0.00	50.00	50.00	0.00	0.00
	Appropriations	61,212.39	74,114.00	50,113.25	76,225.00	26,111.75	75,800.00	(425.00)	(0.56)	76,225.00
Fund 18 - STRATTON LIBRARY FUND:										
TOTAL ESTIMATED REVENUES		66,841.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL APPROPRIATIONS		61,212.39	74,114.00	50,113.25	76,225.00	26,111.75	75,800.00	(425.00)	(0.56)	76,225.00
NET OF REVENUES & APPROPRIATIONS:		5,628.66	(74,114.00)	(50,113.25)	(76,225.00)	(26,111.75)	(75,800.00)	425.00		(76,225.00)

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Fire Dept

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4215-4215-1-350	AM AMBULANCE SERVICE	74,289.65	75,000.00	40,774.39	164,618.00	123,843.61	343,300.00	178,682.00	108.54	343,300.00
	PER SHERYL TROMBLEY @ CHESH COUNTY: JAN-JUNE = $40,774.39, JULY-DEC = $170,844 (1/2 OF $341,688)									
01-4220-4220-1-110	FD FULL TIME SALARIES	103,267.08	135,000.00	82,201.67	148,824.00	66,622.33	148,824.00	0.00	0.00	148,824.00
	FIRE CHIEF - EM									
	2ND FT POSITION									
01-4220-4220-1-115	FD PT WAGES (ADMIN, ETC.)	74,747.15	84,000.00	66,472.72	68,761.00	2,288.28	68,761.00	0.00	0.00	68,761.00
	DEPUTY CHIEF - VACANT									
	DEPUTY CHIEF - MB									
	ASSISTANT CHIEF - VS									
01-4220-4220-1-140	FD OVERTIME	315.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4220-4220-1-190	FD ON-CALL STIPENDS	24,624.67	22,000.00	27,550.00	22,000.00	(5,550.00)	30,000.00	8,000.00	36.36	22,000.00
01-4220-4220-1-615	FD UNIFORMS (CLASS B & C)	1,850.89	8,000.00	2,428.65	5,000.00	2,571.35	5,000.00	0.00	0.00	5,000.00
01-4220-4220-2-115	FD WAGES (CALL, TRAINING)	119,350.30	125,000.00	117,512.10	125,000.00	7,487.90	125,000.00	0.00	0.00	125,000.00
01-4220-4220-2-342	FD IT SOFTWARE AND SUPPORT	14,692.64	15,000.00	4,522.20	0.00	(4,522.20)	0.00	0.00	0.00	0.00
	ESO ROVER									
	ESO									
	VECTOR EVALUATIONS									
	VECTOR SOLUTIONS									
	TWIN BRIDGES									
01-4220-4220-2-344	FD IT EQUIPMENT	0.00	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4220-4220-2-345	FD SERVICE CONTRACTS	18.00	3,000.00	1,473.38	1,500.00	26.62	1,500.00	0.00	0.00	1,500.00
01-4220-4220-2-350	FD PHYSICALS / INFECT. CONTROL	0.00	4,500.00	10,614.40	11,000.00	385.60	11,000.00	0.00	0.00	11,000.00
01-4220-4220-2-392	FD RECRUIT, RETENTION, RETIRE	2,306.10	3,500.00	331.00	2,500.00	2,169.00	1,500.00	(1,000.00)	(40.00)	2,500.00
01-4220-4220-2-615	FD PROTECTIVE CLOTHING	9,715.50	20,000.00	14,896.35	20,000.00	5,103.65	20,000.00	0.00	0.00	20,000.00
	INCREASED COST IN FFING PPE									
01-4220-4220-2-620	FD OFFICE SUPPLIES	730.86	3,000.00	320.54	3,000.00	2,679.46	1,000.00	(2,000.00)	(66.67)	3,000.00
01-4220-4220-2-625	FD POSTAGE & SHIPPING	5.34	200.00	70.00	200.00	130.00	200.00	0.00	0.00	200.00
01-4220-4220-2-630	FD EQUIP. MAINTENANCE & REPAIR	29,365.19	20,000.00	1,766.40	20,000.00	18,233.60	20,000.00	0.00	0.00	20,000.00
	INCREASE IN COSTS, MEMBERS REQUIRE FIT TESTING, SCBA REQUIRES FLOW TESTING, HOSE, NOZZLE AND LADDER TESTING									
01-4220-4220-2-635	FD GASOLINE	4,391.75	8,000.00	4,464.72	6,000.00	1,535.28	6,000.00	0.00	0.00	6,000.00
01-4220-4220-2-636	FD DIESEL & OIL	4,262.19	6,000.00	3,591.85	6,000.00	2,408.15	6,000.00	0.00	0.00	6,000.00
01-4220-4220-2-638	FD EXTINGUISHERS	2,608.25	700.00	287.00	700.00	413.00	1,000.00	300.00	42.86	700.00
	INSPECTION AND REPAIRS									
01-4220-4220-2-639	FD OXYGEN	1,091.81	800.00	864.36	1,000.00	135.64	1,000.00	0.00	0.00	1,000.00
01-4220-4220-2-645	FD MEDICAL SUPPLIES	4,791.64	6,500.00	732.32	5,000.00	4,267.68	4,000.00	(1,000.00)	(20.00)	5,000.00
01-4220-4220-2-646	FD NON-DISP. MEDICAL EQUIP.	15,407.73	6,000.00	0.00	8,000.00	8,000.00	4,000.00	(4,000.00)	(50.00)	8,000.00
01-4220-4220-2-660	FD VEHICLE MAINT. & REPAIR	38,636.15	50,000.00	7,099.91	35,000.00	27,900.09	35,000.00	0.00	0.00	35,000.00
01-4220-4220-2-662	FD TIRES	3,396.00	7,000.00	0.00	7,000.00	7,000.00	7,000.00	0.00	0.00	7,000.00
01-4220-4220-2-670	FD DUES & SUBSCRIPTIONS	744.95	1,500.00	1,154.99	1,000.00	(154.99)	1,000.00	0.00	0.00	1,000.00
01-4220-4220-2-671	FD FIRE CODES AND STANDARDS	0.00	1,500.00	621.45	1,500.00	878.55	1,500.00	0.00	0.00	1,500.00
01-4220-4220-2-680	FD FIRE TOOLS, EQUIP, & HOSE	4,930.03	8,000.00	425.81	5,000.00	4,574.19	4,000.00	(1,000.00)	(20.00)	5,000.00
01-4220-4220-3-680	FD PUBLIC EDUC/FIRE PREV SUPP	0.00	500.00	447.00	500.00	53.00	500.00	0.00	0.00	500.00
01-4220-4220-4-390	FD TRAINING / EDUCATION	16,293.33	16,000.00	13,728.86	14,000.00	271.14	14,000.00	0.00	0.00	14,000.00
01-4220-4220-5-630	FD RADIOS & RADIO REPAIRS	6,524.14	6,000.00	0.00	7,500.00	7,500.00	7,500.00	0.00	0.00	7,500.00
01-4220-4220-8-341	FD TELEPHONE / INTERNET	7,992.39	6,000.00	5,978.95	6,000.00	21.05	6,000.00	0.00	0.00	6,000.00
	NEW PROVIDER									
01-4220-4220-8-343	FD CELL PHONES/MOBILE INTERNET	4,108.68	4,000.00	2,923.85	3,000.00	76.15	3,000.00	0.00	0.00	3,000.00
	SERVICE AND USE HAS EXPANDED									
01-4220-4220-8-410	FD ELECTRICITY	11,901.81	12,000.00	9,087.76	12,000.00	2,912.24	12,000.00	0.00	0.00	12,000.00

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
FEES INCREASING										
01-4220-4220-8-411	FD HEATING OIL	5,871.13	12,000.00	3,562.08	8,000.00	4,437.92	9,000.00	1,000.00	12.50	8,000.00
01-4220-4220-8-412	FD WATER FEES	0.00	0.00	199.15	0.00	(199.15)	500.00	500.00	0.00	0.00
01-4220-4220-8-413	FD SEWER FEES	340.00	500.00	473.19	500.00	26.81	1,000.00	500.00	100.00	500.00
01-4220-4220-8-414	FD LP GAS (WEST & CTR STATION)	100.20	300.00	22.50	300.00	277.50	3,000.00	2,700.00	900.00	300.00
01-4220-4220-8-630	FD BUILDING MAINTENANCE	7,786.93	10,000.00	1,734.92	7,000.00	5,265.08	7,000.00	0.00	0.00	7,000.00
PROJESTS ONGOING, MAINTENANCE AND COST INCREASES										
01-4220-4220-8-680	FD DEPARTMENT SUPPLIES	5,414.44	4,000.00	5,341.72	5,500.00	158.28	6,000.00	500.00	9.09	5,500.00
01-4220-4220-8-730	FD FIRE POND MAINT. & REPAIR	0.00	1,000.00	0.00	100.00	100.00	100.00	0.00	0.00	100.00
01-4222-4222-1-680	FF FOREST FIRE DEPT. SUPPLIES	0.00	1,500.00	0.00	1,500.00	1,500.00	1,000.00	(500.00)	(33.33)	1,500.00
01-4223-4223-1-412	PS N S WATER/FIRE HYDRANT RENT	17,340.00	17,340.00	0.00	18,000.00	18,000.00	18,000.00	0.00	0.00	18,000.00
HALF OF 60 HYDRANTS @ $578 EA										
01-4224-4224-1-345	SWNH FIRE MUTUAL AID	89,322.00	90,000.00	124,236.00	124,236.00	0.00	130,000.00	5,764.00	4.64	124,236.00
Appropriations		708,534.16	796,840.00	557,912.19	876,739.00	318,826.81	1,065,185.00	188,446.00	21.49	1,055,421.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		708,534.16	796,840.00	557,912.19	876,739.00	318,826.81	1,065,185.00	188,446.00	21.49	1,055,421.00
NET OF REVENUES & APPROPRIATIONS:		(708,534.16)	(796,840.00)	(557,912.19)	(876,739.00)	(318,826.81)	(1,065,185.00)	(188,446.00)		(1,055,421.00)

Mount Caesar Union Library

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4550-4550-1-330	LIB MT. CAESAR LIBRARY	158,486.00	158,486.00	155,386.00	169,512.00	14,126.00	173,617.00	4,105.00	2.42	169,512.00
01-4550-4550-9-999	TRANSFER OUT - STRATTON LIBRARY	61,212.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Appropriations		219,698.39	158,486.00	155,386.00	169,512.00	14,126.00	173,617.00	4,105.00	2.42	169,512.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		219,698.39	158,486.00	155,386.00	169,512.00	14,126.00	173,617.00	4,105.00	2.42	169,512.00
NET OF REVENUES & APPROPRIATIONS:		(219,698.39)	(158,486.00)	(155,386.00)	(169,512.00)	(14,126.00)	(173,617.00)	(4,105.00)		(169,512.00)

Mount Caesar Union Library Association					
I. Request $177,022 from the Town of Swanzey for 2027 Operating Budget					
II.Expendable Trust Reserves - per Town Plan - $5,000					
Total Request $182,022, including operating and Expendable Trust Reserves					CY 2026
		Per Capital			
		Improvement			
	2027	**Committee**	**Grand Total**		**Estimated**
	Request	**Expendable**	**Request from**		**Actual for**
Revenues		**Trust**	**Town**		**CY 2026**
Town Request	**177,617**	**5,000**	**182,617**		169,512
Donations/Memorials	5,000	8,105.000			5,003
Investment Dividends	5,570		201		5,535
Service Fees and Grant	475		- 177,617		427
Fund Raising income	1,650				1,575
Total Revenues	**190,312**				182,051
Expenses					
Operations - Books, videos, magazines, Libby svc	13,460				12,961
Community Programs	2,000				1,527
Computer support and equipment	5,450				3,871
Supplies (including Antiquarian Society expenses)	2,675				2,795
Custodian & Shoveling	14,000				13,360
Insurance	9,400				9,031
Security system	320				320
HVAC Maintenance	175				-
Repairs	1,150				1,131
Electricity	15,393				12,779
Oil & Gas	0				-
Telephone	620				581
Internet	1,200				1,187
Advertising (thanks to capital campaign donors)	0				-
Postage, shipping, seminars	150				125
Professional Fees - bookkeeping, audit (990)	8,653				8,573
Payroll	106,285				102,308
Payroll taxes	8,546				8,231
Payroll expense - (outside service)	835				835
Total Expenses	**190,312**				179,614
Gain / (Loss)	**0**				2,436
Expendible Trust Capital Fund	5,000				
per Capital Improvement Committee plan					
Capital Campaign funds for future improvements	14,700				

		Per Capital			
		Improvement			
	2027	**Committee**	**Grand Total**		**Estimated**
	Request	**Expendable**	**Request from**		**Actual for**
Note:					
Staff include 3 part-time positions: Library Director at 30 hrs / week,					
and an Assitant Librarian (30 hrs/wk) and a Youth Services Librarian (30.5 hrs/wk)					
With the renovated and strenghtened flooring for increased programs: family movie nights					
a multi-generational Silent Book Club, Summer Reading program for regular patrons and					
Beyond the Bell campers, and 7 ongoing youth/family programs such as storytime and a youth					
writing club. Special events. Included musician Kim Wallach and comics artist Marek Bennett.					
Electricity Rates increased 24% in August, 2026. Staffing hours increased and transition costs for new head librar					

Health Officer

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4411-4411-1-115	HO HEALTH OFFICER'S SALARY	7,370.16	12,500.00	10,665.16	13,391.00	2,725.84	13,391.00	0.00	0.00	13,391.00
01-4411-4411-1-320	HO CONTRACTED PROF. SERVICES	0.00	600.00	0.00	500.00	500.00	300.00	(200.00)	(40.00)	500.00
01-4411-4411-1-341	HO TELEPHONE	537.01	500.00	351.05	600.00	248.95	425.00	(175.00)	(29.17)	600.00
01-4411-4411-1-350	HO WATER TESTS	1,245.00	600.00	653.54	700.00	46.46	700.00	0.00	0.00	700.00
	2025 COSTS HIGH DUE TO ASSC TESTING W NEW SYSTEM									
01-4411-4411-1-560	HO PROFESSIONAL DUES	45.00	50.00	50.00	65.00	15.00	65.00	0.00	0.00	65.00
01-4411-4411-1-570	HO TRAINING & CONFERENCES	113.75	100.00	285.00	135.00	(150.00)	150.00	15.00	11.11	135.00
01-4411-4411-1-625	HO POSTAGE / MISCELLANEOUS EXP	25.63	50.00	34.37	0.00	(34.37)	50.00	50.00	0.00	0.00
01-4411-4411-1-694	HO MILEAGE	0.00	200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Appropriations		9,336.55	14,600.00	12,039.12	15,391.00	3,351.88	15,081.00	(310.00)	(2.01)	15,391.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		9,336.55	14,600.00	12,039.12	15,391.00	3,351.88	15,081.00	(310.00)	(2.01)	15,391.00
NET OF REVENUES & APPROPRIATIONS:		(9,336.55)	(14,600.00)	(12,039.12)	(15,391.00)	(3,351.88)	(15,081.00)	310.00		(15,391.00)

Legal & Professional Services

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4153-4153-2-320	LE LEGAL EXPENSES	56,493.20	45,000.00	37,756.17	60,000.00	22,243.83	60,000.00	0.00	0.00	60,000.00
01-4153-4153-4-342	IT SYSTEMS MAINTENANCE	28,732.00	29,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	GENERAL IT SUPPORT MOVED TO 4151-4-342									
01-4153-4153-4-390	IT WEB SITE / MISC. SUPPORT	4,000.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4153-4153-4-740	IT EQUIPMENT	9,155.00	5,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	NEW COMPUTERS OTHER IT EQUIPMENT									
	Appropriations	98,380.20	81,500.00	37,756.17	60,000.00	22,243.83	60,000.00	0.00	0.00	60,000.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		98,380.20	81,500.00	37,756.17	60,000.00	22,243.83	60,000.00	0.00	0.00	60,000.00
NET OF REVENUES & APPROPRIATIONS:		(98,380.20)	(81,500.00)	(37,756.17)	(60,000.00)	(22,243.83)	(60,000.00)	0.00		(60,000.00)

Recreation Dept.

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4520-4520-1-110	REC FULL-TIME SALARIES	56,220.60	55,500.00	63,804.07	81,588.00	17,783.93	99,317.00	17,729.00	21.73	81,588.00
	ASSIST DIRECTOR - AN						47,278.00			0.00
	REC DIRECTOR - AC						57,949.00			0.00
	GL # FOOTNOTE TOTAL						105,227.00			0.00
01-4520-4520-1-115	REC PART-TIME SALARIES	29,556.65	34,000.00	15,055.60	17,729.00	2,673.40	0.00	(17,729.00)	(100.00)	17,729.00
	ASSIST DIRECTOR - AN (6 MO)									
01-4520-4520-1-140	REC RECREATION STAFF OVERTIME	379.90	500.00	656.32	500.00	(156.32)	500.00	0.00	0.00	500.00
	ASSISTANT DIRECTOR OVERTIME						500.00			0.00
01-4520-4520-1-341	REC PHONES/DIRECTOR CELL PHONE	3,260.73	3,300.00	2,176.73	3,300.00	1,123.27	3,000.00	(300.00)	(9.09)	3,300.00
	ASSISTANT / RICHARDSON PARK PHONE $50 / MONTH						600.00			0.00
	DIRECTOR PHONE $50 / MONTH						600.00			0.00
	SOUTH ROAD AED $50 / MONTH						600.00			0.00
	BROWN FIELD AED $50 / MONTH						600.00			0.00
	RICHARDSON PARK AED $50 / MONTH						600.00			0.00
	GL # FOOTNOTE TOTAL						3,000.00			0.00
01-4520-4520-1-342	REC INTERNET HOT SPOT	556.73	550.00	293.03	550.00	256.97	720.00	170.00	30.91	550.00
	WIFI ROUTER						300.00			0.00
	WIFI HOT SPOT $35 / MONTH						420.00			0.00
	GL # FOOTNOTE TOTAL						720.00			0.00
01-4520-4520-1-390	REC IT SUPPORT & MAINTENANCE	4,006.99	3,150.00	3,445.00	0.00	(3,445.00)	3,785.00	3,785.00	0.00	0.00
	CAMOJOJO (X2) BROWN						170.00			0.00
	CAMOJOJO (X2) RICHARDSON PARK						170.00			0.00
	TWIN BRIDGES (IT SUPPORT)									
	MYREC						3,445.00			0.00
	GL # FOOTNOTE TOTAL						3,785.00			0.00
01-4520-4520-1-392	REC RECRUITMENT	750.00	1,000.00	375.00	500.00	125.00	500.00	0.00	0.00	500.00
	VOLUNTEER COACHES BACKGROUND CHECKS ($25)						250.00			0.00
	SUMMER CAMP BACKGROUND CHECKS ($25)						125.00			0.00
	SOCCER BACKGROUND CHECKS ($10)									
	CAREER FAIR						125.00			0.00
	GL # FOOTNOTE TOTAL						500.00			0.00
01-4520-4520-1-410	REC ELECTRICITY	2,590.04	7,850.00	4,054.57	4,000.00	(54.57)	3,300.00	(700.00)	(17.50)	4,000.00
	BATHHOUSE - $30 / MONTH									

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
							360.00			0.00
	COOKSHACK - $175 / MONTH									
							2,100.00			0.00
	RICHARDSON PARK - $40 / MONTH									
							480.00			0.00
	BROWN FIELD - $250 / MONTH									
	LANE FIELDS - $30 / MONTH									
							360.00			0.00
	GL # FOOTNOTE TOTAL						3,300.00			0.00
01-4520-4520-1-430	REC FACILITY REPAIRS & MAINT.	796.69	1,000.00	1,992.20	2,500.00	507.80	3,875.00	1,375.00	55.00	2,500.00
	SOUTH ROAD WELL PUMP									
							3,500.00			0.00
	JLMC - HANDRAIL - LANE									
	JLMC - PLAYGROUND SAND - LANE									
	FIRE EXTINGUISHER - LANE									
							100.00			0.00
	FIRE EXTINGUISHER - BROWN									
							225.00			0.00
	BUILDING KEYS									
							50.00			0.00
	SWIM AREA BUOY									
	RED SWIM LINE BUOYS (X20)									
	RULE SIGNAGE (X6)									
							3,875.00			0.00
	GL # FOOTNOTE TOTAL									
01-4520-4520-1-500	REC PROFESSIONAL DEVELOPMENT	2,805.30	2,500.00	1,108.00	3,000.00	1,892.00	2,570.00	(430.00)	(14.33)	3,000.00
	SUMMER CAMP SUMMIT (X2)									
							80.00			0.00
	NHRPA MEMBERSHIP (X2)									
							90.00			0.00
	WSI TRAINING (X1)									
							600.00			0.00
	PYD TRAINING (CAMP)									
							100.00			0.00
	CPR TRAINING (CAMP STAFF)									
							50.00			0.00
	NHPRA ANNUAL CONFERENCE (X2)									
							150.00			0.00
	NNEPRA ANNUAL CONFERENCE (X2)									
							1,500.00			0.00
	GL # FOOTNOTE TOTAL						2,570.00			0.00
01-4520-4520-1-610	REC ADVERTISING	410.69	1,075.00	531.68	500.00	(31.68)	500.00	0.00	0.00	500.00
	CANVA SUBSCRIPTION									
							120.00			0.00
	CAMP FACEBOOK ADS									
							65.00			0.00
	POSTAGE									
							25.00			0.00
	ADOBE PRO SUBSCRIPTION									
							290.00			0.00

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
	GL # FOOTNOTE TOTAL						500.00			0.00
01-4520-4520-1-635	REC GAS	724.89	750.00	656.90	800.00	143.10	780.00	(20.00)	(2.50)	800.00
	$65 / MONTH									
							780.00			0.00
01-4520-4520-1-660	REC VEHICLE MAINTENANCE	698.84	300.00	200.46	300.00	99.54	300.00	0.00	0.00	300.00
	GENERAL MAINTENANCE									
							300.00			0.00
01-4520-4520-5-115	REC PUBLIC STAFF WAGES	24,019.27	16,000.00	13,606.01	16,000.00	2,393.99	15,000.00	(1,000.00)	(6.25)	16,000.00
	GATE STAFF (1612 HRS)									
							15,000.00			0.00
01-4520-4520-5-432	REC PLUMBING	1,200.68	1,200.00	1,657.51	2,500.00	842.49	2,100.00	(400.00)	(16.00)	2,500.00
	BROWN SEWER $220 / QUARTER									
							880.00			0.00
	BROWN WATER $75 / QUARTER									
							300.00			0.00
	BOAT LAUNCH PORTAPOTTY									
							725.00			0.00
	OPENING / WINTERIZING BATHROOMS									
							195.00			0.00
	SEPTIC PUMPING - LANE									
	SEPTIC PUMPING - RICHARDSON PARK									
	GL # FOOTNOTE TOTAL						2,100.00			0.00
01-4520-4520-5-492	REC RUBBISH REMOVAL	3,145.00	3,900.00	2,800.00	2,800.00	0.00	2,800.00	0.00	0.00	2,800.00
	RICHARDSON PARK DUMPSTER (MAY-SEPT)									
							1,120.00			0.00
	LANE DUMPSTER (APRIL - OCT)									
							1,680.00			0.00
	GL # FOOTNOTE TOTAL						2,800.00			0.00
	Appropriations	131,123.00	132,575.00	112,413.08	136,567.00	24,153.92	139,047.00	2,480.00	1.82	136,567.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		131,123.00	132,575.00	112,413.08	136,567.00	24,153.92	139,047.00	2,480.00	1.82	136,567.00
NET OF REVENUES & APPROPRIATIONS:		(131,123.00)	(132,575.00)	(112,413.08)	(136,567.00)	(24,153.92)	(139,047.00)	(2,480.00)		(136,567.00)

Emergency Management - Operating

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4290-4290-1-115	EM EMERGENCY MGMT SALARIES	6,173.91	7,000.00	7,702.01	9,665.00	1,962.99	9,665.00	0.00	0.00	9,665.00
DEP EMD - ASW										
EMD - KW										
01-4290-4290-1-341	EM TELEPHONE / INTERNET	1,204.46	1,300.00	700.26	1,300.00	599.74	1,300.00	0.00	0.00	1,300.00
01-4290-4290-1-500	EM TRAINING & MEETINGS	0.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4290-4290-1-630	EM GENERATOR REPAIR	0.00	750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4290-4290-1-636	EM FUEL FOR GENERATOR	0.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4290-4290-1-680	EM DEPT SUPPLIES & EXPENSES	51.74	100.00	75.00	100.00	25.00	100.00	0.00	0.00	100.00
01-4290-4290-1-740	EM NEW EQUIPMENT	0.40	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
01-4290-4290-3-730	EM DISASTER PLAN/SWRPC GRANT	0.00	5,000.00	0.00	5,000.00	5,000.00	5,000.00	0.00	0.00	5,000.00
01-4290-4290-3-740	EM RADIO UPGRADE PROG / REPAIR	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
01-4290-4290-4-680	EM DISASTER CONTINGENCY	0.00	250.00	0.00	250.00	250.00	250.00	0.00	0.00	250.00
Appropriations		7,430.51	17,400.00	8,477.27	18,315.00	9,837.73	18,315.00	0.00	0.00	18,315.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		7,430.51	17,400.00	8,477.27	18,315.00	9,837.73	18,315.00	0.00	0.00	18,315.00
NET OF REVENUES & APPROPRIATIONS:		(7,430.51)	(17,400.00)	(8,477.27)	(18,315.00)	(9,837.73)	(18,315.00)	0.00		(18,315.00)

Health Agencies

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4415-4415-2-350	HA HOME HEALTH & COMM SERVICES	4,825.00	4,000.00	4,000.00	4,000.00	0.00	25,000.00	21,000.00	525.00	4,000.00
HOME HEALTHCARE HOSPICE & COMMUNITY SERVICES REQUESTED $25K										
01-4415-4415-2-352	HA MEALS ON WHEELS	5,955.75	6,000.00	5,044.25	5,000.00	(44.25)	7,000.00	2,000.00	40.00	5,000.00
HOME HEALTHCARE HOSPICE & COMMUNITY SERVICES REQUESTED $7K										
01-4415-4415-2-441	HA HUNDRED NIGHTS SHELTER	0.00	2,500.00	0.00	2,500.00	2,500.00	2,500.00	0.00	0.00	2,500.00
NO REQUEST FOR FUNDING IN TWO YEARS										
01-4415-4415-3-352	HA COMMUNITY KITCHEN	15,150.00	15,150.00	15,150.00	15,150.00	0.00	26,323.00	11,173.00	73.75	15,150.00
THE COMMUNITY KITCHEN REQUESTED $26,323										
01-4415-4415-3-390	HA SOUTHWESTERN COMMUNITY SER.	10,000.00	10,000.00	10,000.00	10,000.00	0.00	10,000.00	0.00	0.00	10,000.00
01-4415-4415-3-694	HA CV COMMUNITY TRANSPORTATION	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
NO REQUEST FOR FUNDING IN TWO YEARS										
01-4415-4415-4-350	HA MONADNOCK FAMILY SERVICES	7,500.00	7,500.00	7,500.00	7,500.00	0.00	9,627.00	2,127.00	28.36	7,500.00
MFS REQUESTED $9,627										
01-4415-4415-5-350	HA THE SAMARITANS / CASA	0.00	750.00	750.00	750.00	0.00	750.00	0.00	0.00	750.00
01-4415-4415-5-351	HA MONAD CTR FOR VIOLENCE PREV	2,000.00	2,000.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00	2,000.00
01-4415-4415-5-390	HA OTHER OUTSIDE AGENCIES	2,000.00	2,000.00	2,000.00	2,000.00	0.00	3,000.00	1,000.00	50.00	2,000.00
KEENE HOUSING KIDS $2,000										
KEENE SENIOR CENTER (THE HUB 50+) NEW ASK OF :										
Appropriations		47,430.75	50,400.00	44,444.25	49,400.00	4,955.75	86,700.00	37,300.00	75.51	49,400.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		47,430.75	50,400.00	44,444.25	49,400.00	4,955.75	86,700.00	37,300.00	75.51	49,400.00
NET OF REVENUES & APPROPRIATIONS:		(47,430.75)	(50,400.00)	(44,444.25)	(49,400.00)	(4,955.75)	(86,700.00)	(37,300.00)		(49,400.00)

Home Healthcare
Hospice &
Community Services

Know us before you need us...
HCS is more than you can imagine

October 15, 2026

Katie Collins
Town Administrative Assistant
620 Old Homestead Highway
PO Box 10009
Swanzey, NH 3446

Dear Katie Collins:

Enclosed please find the Home Healthcare, Hospice & Community Services (HCS) Annual Report to Swanzey. The Annual Report includes information about the services provided to residents this year.

HCS continues to provide services for residents throughout the lifespan, from Healthy Starts for families to Hospice care. Specific services include visiting nurses, physical and occupational therapies, medical social work, and licensed nurse assistants to help residents recover at home. Hospice care is available for those with life limiting illnesses, along with bereavement support for family members. In addition, Healthy Starts prenatal and well child services are available to families, including the Kinship Navigator program, to assist grandparents who are parenting grandchildren, and the Family Resource Center open weekdays from 8:00am to 4:30pm at the HCS Keene office.

In 2027, we are requesting an appropriation of $25,000 for home care and $7,000 for Meals on Wheels. The actual cost of all services provided in the 2026 Fiscal Year to town residents was $1,483,826. Home Healthcare, Hospice & Community Services continues to make every effort to seek funding to cover the cost of this care from a variety of sources; however, the town's appropriation is essential to provide services for residents, especially those who are not insured and low income.

Thank you for your consideration of our request. Please do not hesitate to contact me at 603-352-2253 if you have any questions about our services or this report.

Sincerely,

Katie Hart
Senior Director of Operations

312 Marlboro Street
PO Box 564
Keene, NH 03431
603-352-2253 • 800-541-4145

33 Arbor Way
Charlestown, NH 03603
603-828-3322

454 Old Street Road
Suite 208
Peterborough, NH 03458
603-532-8353

www.HCSservices.org • info@hcsservices.org

Home Healthcare Hospice & Community Services

Know us before you need us...
HCS is more than you can imagine

2026 Report to the Town of Swanzey

In 2025, Home Healthcare, Hospice and Community Services (HCS) continued to provide home care and community services to the residents of **Swanzey**. The following information represents HCS's activities during the past twelve months.

Swanzey	12 months	Unit	Unit Cost	Total Cost
Nursing	2307	Visits	$250.00	$576,750
Physical Therapy	605	Visits	$250.00	$151,250
Occupational Therapy	657	Visits	$250.00	$164,250
Medical Social Work	303	Visits	$250.00	$75,750
Hospice Support	317	Visits	$150.00	$47,550
Home Health Aide - HHA	1195	Visits	$125.00	$149,375
Foot Clinic	148	Visits	$80.00	$11,840
Child Health and Family Supports	363	Visits	$110.00	$39,930
Chronic Care - Homemaking	3650	Hours	$35.00	$127,757
Meals on Wheels	10324	Meals	$13.50	$139,374
Total Cost of Services				**$1,483,826**

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants, and patient fees. Services that were not covered by other funding have been supported by the town appropriation.

For 2027, we request an appropriation of **$25,000** for home care services and **$7,000** for Meals on Wheels Deliveries in **Swanzey.**

For information about HCS services, residents may call 603-352-2253 or visit us online at www.HCSservices.org. Residents may also drop in to Walk-in Wednesday at our Keene or Peterborough offices every Wednesday from 1:00pm to 3:00pm. Walk-in Wednesday Appointments are also available in Charlestown or virtually by request. The Family Resource Center is also available for drop in visits between 8:00am – 4:30pm on weekdays at the Keene office.

Thank you for your continued support of HCS services.

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Keene, NH 03431
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www.HCSservices.org • info@hcsservices.org



The Community Kitchen
37 Mechanic Street, PO Box 1315
Keene, NH 03431
Tel: 603 352 3200

www.thecommunitykitchen.org

REQUEST FOR MUNICIPAL FUNDING

TOWN OF SWANZEY, NEW HAMPSHIRE

October 13, 2026

Office of the Select Board
Town of Swanzey
620 Old Homestead Hwy
Swanzey, NH 03446

Dear Select Board Members:

I am writing to request that The Community Kitchen, Inc. (TCK) be included in the Town of Swanzey's 2027 operating budget [or placed on the Town Meeting warrant] in the amount of **$26,322.61** to support our food access programs serving residents of Swanzey and communities throughout the region.

The Community Kitchen funds our services through private foundation and civic grants, individual and corporate donations, fundraising events, and municipal and county contributions. Municipal support is an important component of our overall funding model and helps sustain the staff, facilities, transportation, food procurement, and other infrastructure necessary to ensure that residents can access food assistance when and where they need it.

Municipal Funding Partnership

Each year, The Community Kitchen establishes a **municipal funding pool** to support the regional infrastructure required to provide food assistance to residents throughout the communities we serve. The pool is based on 20% of our current operating budget and is allocated among municipalities according to their residents' share of The Community Kitchen's Pantry services.

For 2027, our municipal funding pool is **$241,295**. Based on service data from **August 1, 2025 through July 31, 2026**, Swanzey residents accounted for **10.9%** of all meals provided through The Community Kitchen's Pantry Program. We are therefore requesting **10.9% of the municipal funding pool, or $26,322.61.**

This approach provides a consistent and transparent way for us to determine our funding requests while recognizing that The Community Kitchen serves as a regional food security resource.

Fiscal Year 2027

SWANZEY resident visits: 4,735
Meals provided: 42,615
Share of TCK Pantry service: 10.9%
Municipal funding request: $26,322.61

We appreciate the Town of Swanzey's consideration of this request and the support you provide to help ensure that your residents have access to nutritious food when they need it.

I would be happy to meet with your Board of Selectmen, Town Administrator, Welfare Officer, or other municipal representatives to discuss our programs, our funding request, or the needs we are seeing among residents of Swanzey. **I do quite a lot of these visits, and I welcome the opportunity to answer questions and talk about how we can work together to strengthen food access in our region.**

Thank you for your consideration and for your partnership with The Community Kitchen.

Respectfully submitted,

Barb Weisman
Executive Director
The Community Kitchen, Inc.

October 26, 2026

127 East Shore Road
Swanzey, NH 03446

Selectmen
Town of Swanzey, NH 03446

Dear Selectmen,
I am writing to you to impress upon you the importance of the Keene Senior Center(now named The Hub 50+) for Swanzey's seniors. A significant number of members are Swanzey residents. Our town does not offer the services this nonprofit organization provides. The Hub 50+ engages and empowers community members 50+ to live vibrant, healthy, and socially active lives. Through the center I personally engage in pickle ball, exercise class, and dance class. They provide resources for a host of topics through out the year. They also offer Cheshire Village at Home. This service offers assistance to those individuals wanting to remain in their own homes but are unable to drive or maintain chores around the house.

I know many of the surrounding towns give $ 1,000 donation to the center each year. It is my hope that Swanzey will offer a donation to this valuable resource.

As a town we spend thousands of dollars each year on extra curricular activities and recreation for the youth of Swanzey. As a former educator I realize the importance of this investment in the youth of our community. As a tax paying citizen of this community the importance of The Hub 50+ holds deep meaning and significance. It is my hope the town can help support the livelihood of this program with a donation.

Thank you for your consideration on this matter,
Susan Armstrong

Susan Armstrong

MFS
Mental Healthcare—Better Together

September 14th, 2026

C/O Lori Rautiola
Town of Swanzey
620 Old Homestead Hwy
Swanzey, NH 03446

Dear Ms. Rautiola,

Monadnock Family Services (MFS) is facing budgetary challenges this year in large part because of the One Big Beautiful Bill Act (OBBBA), now Public Law 119-21, which includes nearly $1 trillion in cuts to Medicaid nationally. New Hampshire is facing substantial Medicaid cuts through these federal changes, which could cost the state up to $493 million annually and lead to approximately 29,000 New Hampshire residents losing health coverage by 2034. The federal legislation is reducing approximately 15% of the state's federal Medicaid funding by reducing enhanced funding and altering state payment methods, including lowering the cap on hospital provider taxes by 2031.

Medicaid generally covers children younger than 18 from families with low and moderate incomes, pregnant women with low and moderate incomes, parents with extremely low incomes, and individuals with disabilities. In the 40 states that chose to expand Medicaid to adults with low incomes under the Affordable Care Act, young adults can qualify based on income alone. Otherwise, they must qualify in other ways, such as being pregnant or disabled. These budgetary challenges are impacting MFS financially. Funding from the town of Swanzey is more important than ever and helps cover the costs of serving clients who are under insured or uninsured.

MFS continues to provide services to Swanzey residents. In FY26, MFS served 194 clients from Swanzey.

The table below demonstrates the amount of time MFS clinicians spent with 194 Swanzey residents in FY26:

Town Name	# of Clients	% of Total FY26 MFS Clients Served	% of Total FY26 MFS Service Hours Allocated to the Town	Duration in Hours in FY26
Swanzey	194 (up from last year's 157 served)	9.05%	7.65%	3,892 (up from last year's 2,821 total hours)

We appreciate your support and that you continue to allocate funds to help MFS cover its costs when serving clients that reside in Swanzey, New Hampshire. We are requesting $1.29 for each Swanzey resident. Based on NH.gov 2024 census data Swanzey's population is 7,463 residents. With $1.29 per resident, MFS is requesting a total of **$9,627.00 ($1.29 X 7,463 residents equals $9,627.00).**

Insurance

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4196-4196-2-520	IN PROPERTY & LIABILITY INSUR.	80,557.00	78,489.00	101,759.00	101,760.00	1.00	133,338.00	31,578.00	31.03	101,760.00
PRIMEX 26.32% INCREASE - $80,557 EXP 2025 X 1.2632 = $101,759.60										
01-4196-4196-8-210	IN HEALTH INSUR. CONTINGENCY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4196-4196-9-210	IN HEALTH INSURANCE	490,950.19	526,010.00	580,121.15	689,310.00	109,188.85	763,000.00	73,690.00	10.69	689,310.00
7 VACANT - BUDGETED AT $22,750										
7 SINGLE PLANS @ $11,400										
8 2PERSON PLANS @ $22,750										
3 FAMILY PLANS @ $30,700										
14 OPTOUT @ $8,040										
01-4196-4196-9-211	IN HEALTH REIMBURSEMENT ACCTS	4,158.63	15,000.00	5,628.54	15,000.00	9,371.46	15,000.00	0.00	0.00	15,000.00
~$500 PER EMPLOYEE ON INSURANCE										
01-4196-4196-9-212	IN DENTAL INSURANCE	21,609.14	26,520.00	21,931.42	30,900.00	8,968.58	35,300.00	4,400.00	14.24	30,900.00
7 VACANT @ 960										
7 SINGLE @ $500										
10 2PERSON @ $960										
4 FAMILY @ $1675										
01-4196-4196-9-215	IN LIFE INSURANCE	979.68	1,500.00	860.60	1,195.00	334.40	1,250.00	55.00	4.60	1,195.00
01-4196-4196-9-218	IN LONG TERM DISABILITY	6,981.30	9,000.00	6,411.89	8,447.00	2,035.11	9,500.00	1,053.00	12.47	8,447.00
01-4196-4196-9-219	IN SHORT TERM DISABILITY	10,289.21	13,000.00	10,470.84	13,805.00	3,334.16	15,750.00	1,945.00	14.09	13,805.00
01-4196-4196-9-250	IN UNEMPLOYMENT	3,121.00	2,644.00	2,742.00	2,584.00	(158.00)	1,604.00	(980.00)	(37.93)	2,584.00
PRIMEX										
01-4196-4196-9-260	IN WORKERS' COMPENSATION	78,335.00	77,616.00	78,121.00	76,403.00	(1,718.00)	72,370.00	(4,033.00)	(5.28)	76,403.00
PRIMEX										
Appropriations		696,981.15	749,779.00	808,046.44	939,404.00	131,357.56	1,047,112.00	107,708.00	11.47	939,404.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		696,981.15	749,779.00	808,046.44	939,404.00	131,357.56	1,047,112.00	107,708.00	11.47	939,404.00
NET OF REVENUES & APPROPRIATIONS:		(696,981.15)	(749,779.00)	(808,046.44)	(939,404.00)	(131,357.56)	(1,047,112.00)	(107,708.00)		(939,404.00)

Carpenter Home

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 04 CARPENTER HOME FUND										
Account Category: Appropriations										
04-4420-4420-1-190	CH MAINT. / FIN. SUPPORT STAFF	9,954.95	10,000.00	9,723.40	12,064.00	2,340.60	12,500.00	436.00	3.61	12,064.00
	BUILDINGS & GROUNDS FOREMAN AC 20%									
04-4420-4420-1-341	CH PHONE/FAX/CELL/INTERNET	2,813.56	3,200.00	1,253.17	0.00	(1,253.17)	720.00	720.00	0.00	0.00
04-4420-4420-1-345	CH SERVICE CONTRACTS-FACILITY	2,762.18	1,000.00	362.25	2,500.00	2,137.75	400.00	(2,100.00)	(84.00)	2,500.00
04-4420-4420-1-410	CH ELECTRICITY	3,483.98	5,800.00	212.03	0.00	(212.03)	300.00	300.00	0.00	0.00
04-4420-4420-1-411	CH HEAT	6,118.07	11,000.00	727.96	0.00	(727.96)	0.00	0.00	0.00	0.00
04-4420-4420-1-414	CH GAS FOR STOVE / GENERATOR	252.85	750.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
04-4420-4420-1-430	CH BUILDING MAINTENANCE	8,037.99	500.00	1,652.49	2,500.00	847.51	2,000.00	(500.00)	(20.00)	2,500.00
04-4420-4420-1-480	CH PROPERTY INSURANCE	3,228.00	3,000.00	4,078.00	4,078.00	0.00	5,343.00	1,265.00	31.02	4,078.00
	PRIMEX 26.32% INCREASE - $3,228 EXP 2025 X 1.2632 = $4,077.61									
04-4420-4420-1-494	CH ALARM MONITOR/MAINTENANCE	0.00	500.00	0.00	500.00	500.00	0.00	(500.00)	(100.00)	500.00
04-4420-4420-1-630	CH EQUIP. MAINTENANCE & REPAIR	360.00	1,000.00	540.00	3,000.00	2,460.00	1,000.00	(2,000.00)	(66.67)	3,000.00
04-4420-4420-1-690	CH MISCELLANEOUS EXPENSES	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00	100.00
04-4420-4420-1-710	CH GROUNDS MAINT, IMPROV	0.00	100.00	1,670.55	2,500.00	829.45	1,000.00	(1,500.00)	(60.00)	2,500.00
Appropriations		37,011.58	36,950.00	20,219.85	27,242.00	7,022.15	23,363.00	(3,879.00)	(14.24)	27,242.00
Fund 04 - CARPENTER HOME FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		37,011.58	36,950.00	20,219.85	27,242.00	7,022.15	23,363.00	(3,879.00)	(14.24)	27,242.00
NET OF REVENUES & APPROPRIATIONS:		(37,011.58)	(36,950.00)	(20,219.85)	(27,242.00)	(7,022.15)	(23,363.00)	3,879.00		(27,242.00)

Highway & Streets

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4312-4312-1-110	HSB FULL TIME SALARIES	396,801.21	433,300.00	366,101.37	443,023.00	76,921.63	443,023.00	0.00	0.00	443,023.00
DPW DIRECTOR - JD										
ROAD FOREMAN - TH										
EQUIPMENT OPERATOR - TT										
TRUCK DRIVER - SP										
TRUCK DRIVER - NC										
LABORER - JAC 50%										
HEAVY EQUIP OPERATOR - VAC										
SEASONAL PLOW DRIVER - PF										
01-4312-4312-1-115	HSB PART TIME SALARIES	26,749.36	18,000.00	2,435.96	7,392.00	4,956.04	7,392.00	0.00	0.00	7,392.00
PLOWING										
01-4312-4312-1-140	HSB OVERTIME	37,086.61	28,000.00	33,525.34	28,000.00	(5,525.34)	28,000.00	0.00	0.00	28,000.00
01-4312-4312-1-310	HSB ENGINEERING SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4312-4312-1-341	HSB PHONES / INTERNET	6,156.00	6,000.00	4,753.73	6,000.00	1,246.27	6,000.00	0.00	0.00	6,000.00
01-4312-4312-1-342	HSB IT SUPPORT & MAINTENANCE	2,132.00	2,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4312-4312-1-350	HSB CDL DRUG/ALCOHOL TESTING	1,011.00	1,800.00	500.00	2,000.00	1,500.00	2,000.00	0.00	0.00	2,000.00
01-4312-4312-1-362	HSB OUTSIDE LABOR & RENTAL	31,462.50	28,500.00	23,709.10	37,500.00	13,790.90	37,500.00	0.00	0.00	37,500.00
STREET SWEEPING										
EQUIPMENT RENTAL & MISC PROJECTS										
CATCH BASIN CLEANING										
01-4312-4312-1-363	HSB TREE REMOVAL	11,300.00	17,500.00	4,900.00	17,500.00	12,600.00	17,500.00	0.00	0.00	17,500.00
01-4312-4312-1-392	HSB RECRUIT, RETENTION, RETIRE	1,025.00	1,500.00	1,200.00	2,000.00	800.00	2,000.00	0.00	0.00	2,000.00
01-4312-4312-1-410	HSB ELECTRICITY	2,835.61	4,200.00	2,318.26	3,500.00	1,181.74	3,200.00	(300.00)	(8.57)	3,500.00
01-4312-4312-1-411	HSB HEATING FUEL	6,487.92	10,000.00	5,931.43	10,000.00	4,068.57	10,000.00	0.00	0.00	10,000.00
01-4312-4312-1-430	HSB BUILDING MAINTENANCE	9,223.91	1,500.00	1,046.01	2,500.00	1,453.99	2,500.00	0.00	0.00	2,500.00
01-4312-4312-1-492	HSB ALARM MAINTENANCE	335.00	300.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
01-4312-4312-1-500	HSB TRAINING	0.00	1,100.00	195.00	750.00	555.00	750.00	0.00	0.00	750.00
01-4312-4312-1-570	HSB MEETINGS, DUES & FEES	310.00	500.00	364.99	500.00	135.01	500.00	0.00	0.00	500.00
01-4312-4312-1-615	HSB UNIFORMS	12,029.24	10,000.00	10,897.07	12,500.00	1,602.93	13,500.00	1,000.00	8.00	12,500.00
01-4312-4312-1-620	HSB WATER (INCL COOLER RENTAL)	0.00	0.00	84.68	0.00	(84.68)	0.00	0.00	0.00	0.00
01-4312-4312-1-630	HSB RADIO REPAIRS	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
01-4312-4312-1-631	HSB ASPHALT & COLD PATCH	303,456.83	300,000.00	139,752.59	330,000.00	190,247.41	310,000.00	(20,000.00)	(6.06)	330,000.00
CRACK SEALING										
COLD PATCH, HOT BOX, ETC										
01-4312-4312-1-632	HSB GRAVEL & HARD PACK	20,447.50	25,000.00	16,490.46	20,000.00	3,509.54	7,500.00	(12,500.00)	(62.50)	20,000.00

01-4312-4312-1-633	HSB SALT	112,443.62	120,000.00	100,465.21	90,000.00	(10,465.21)	100,000.00	10,000.00	11.11	90,000.00
01-4312-4312-1-634	HSB HIGHWAY MARKINGS	18,141.52	17,500.00	18,352.45	17,500.00	(852.45)	20,000.00	2,500.00	14.29	17,500.00
01-4312-4312-1-635	HSB GAS	1,572.43	4,500.00	4,611.95	2,500.00	(2,111.95)	5,000.00	2,500.00	100.00	2,500.00
01-4312-4312-1-636	HSB DIESEL & OIL	36,149.13	40,000.00	40,452.85	35,000.00	(5,452.85)	41,000.00	6,000.00	17.14	35,000.00
01-4312-4312-1-637	HSB SAND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4312-4312-1-638	HSB OXYGEN & ACETYLENE	143.50	500.00	374.87	500.00	125.13	500.00	0.00	0.00	500.00
01-4312-4312-1-641	HSB CALCIUM	3,067.88	10,000.00	5,654.00	7,500.00	1,846.00	7,500.00	0.00	0.00	7,500.00
01-4312-4312-1-660	HSB VEHICLE REPAIRS	26,670.31	25,000.00	26,021.81	25,000.00	(1,021.81)	27,500.00	2,500.00	10.00	25,000.00
01-4312-4312-1-662	HSB TIRES	3,828.00	6,000.00	2,546.00	7,500.00	4,954.00	7,500.00	0.00	0.00	7,500.00
01-4312-4312-1-680	HSB TOOLS & SUPPLIES	31,977.02	20,000.00	20,560.81	25,000.00	4,439.19	25,000.00	0.00	0.00	25,000.00
01-4312-4312-1-681	HSB CULVERTS	11,610.02	10,000.00	14,749.96	10,000.00	(4,749.96)	15,000.00	5,000.00	50.00	10,000.00
01-4312-4312-1-690	HSB EQUIPMENT REPAIRS & MAINT.	5,202.04	8,000.00	8,190.27	10,000.00	1,809.73	12,500.00	2,500.00	25.00	10,000.00
01-4312-4312-1-691	HSB RUGS	0.00	0.00	2,753.19	0.00	(2,753.19)	0.00	0.00	0.00	0.00
01-4312-4312-1-740	HSB NEW EQUIPMENT	2,051.48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
01-4312-4312-9-999	HSB PRIOR YEAR ENCUMBRANCES	18,000.00	0.00	8,840.00	0.00	(8,840.00)	0.00	0.00	0.00	0.00
Appropriations		1,139,706.64	1,152,000.00	867,779.36	1,155,165.00	287,385.64	1,154,365.00	(800.00)	(0.07)	1,155,165.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		1,139,706.64	1,152,000.00	867,779.36	1,155,165.00	287,385.64	1,154,365.00	(800.00)	(0.07)	1,155,165.00
NET OF REVENUES & APPROPRIATIONS:		(1,139,706.64)	(1,152,000.00)	(867,779.36)	(1,155,165.00)	(287,385.64)	(1,154,365.00)	800.00		(1,155,165.00)

Bridges

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4313-4313-1-410	BRDG ELECTRICITY - BRIDGES	1,215.70	2,000.00	985.16	2,000.00	1,014.84	1,600.00	(400.00)	(20.00)	2,000.00
01-4313-4313-1-494	BRDG COVERED BRIDGE CAMERAS	7,867.23	5,000.00	5,622.45	0.00	(5,622.45)	10,000.00	10,000.00	0.00	0.00
01-4313-4313-1-690	FEMA MISC FEMA FUNDED PROJECTS	0.00	0.00	12,659.89	0.00	(12,659.89)	0.00	0.00	0.00	0.00
01-4313-4313-1-811	BRDG BRIDGE REPAIRS	7,940.00	2,000.00	5,935.00	5,000.00	(935.00)	5,000.00	0.00	0.00	5,000.00
Appropriations		17,022.93	9,000.00	25,202.50	7,000.00	(18,202.50)	16,600.00	9,600.00	137.14	7,000.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		17,022.93	9,000.00	25,202.50	7,000.00	(18,202.50)	16,600.00	9,600.00	137.14	7,000.00
NET OF REVENUES & APPROPRIATIONS:		(17,022.93)	(9,000.00)	(25,202.50)	(7,000.00)	18,202.50	(16,600.00)	(9,600.00)		(7,000.00)

Street Lighting

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4316-4316-1-430	SL STREET LIGHTING REPAIRS	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
01-4316-4316-3-410	SL STREET LIGHTS	7,944.76	10,000.00	5,884.55	9,000.00	3,115.45	9,000.00	0.00	0.00	9,000.00
01-4316-4316-4-410	SL BLINKERS	735.99	1,000.00	599.92	1,000.00	400.08	1,000.00	0.00	0.00	1,000.00
Appropriations		8,680.75	11,500.00	6,484.47	10,500.00	4,015.53	10,500.00	0.00	0.00	10,500.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		8,680.75	11,500.00	6,484.47	10,500.00	4,015.53	10,500.00	0.00	0.00	10,500.00
NET OF REVENUES & APPROPRIATIONS:		(8,680.75)	(11,500.00)	(6,484.47)	(10,500.00)	(4,015.53)	(10,500.00)	0.00		(10,500.00)

Dams

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY

Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4317-4317-1-430	DAMS REPAIRS	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00	100.00
01-4317-4317-1-560	DAMS STATE FEES	5,300.00	2,800.00	0.00	5,300.00	5,300.00	3,000.00	(2,300.00)	(43.40)	5,300.00
01-4317-4317-2-310	DAMS ENGINEER/CONSULTANTS	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00	100.00
Appropriations		5,300.00	3,000.00	0.00	5,500.00	5,500.00	3,200.00	(2,300.00)	(41.82)	5,500.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		5,300.00	3,000.00	0.00	5,500.00	5,500.00	3,200.00	(2,300.00)	(41.82)	5,500.00
NET OF REVENUES & APPROPRIATIONS:		(5,300.00)	(3,000.00)	0.00	(5,500.00)	(5,500.00)	(3,200.00)	2,300.00		(5,500.00)

West Swanzey Waste Water Treatment

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 02 SEWER FUND										
Account Category: Appropriations										
02-4326-4326-2-110	WW FULL TIME SALARIES - PLANT	73,960.63	8,000.00	95,586.51	95,890.00	303.49	95,890.00	0.00	0.00	95,890.00
RR (75%)										
DA (15%)										
WEEKEND STIPENDS ($100 X 52)										
JW										
NK										
02-4326-4326-2-115	WW PART TIME SALARIES - PLANT	1,438.68	0.00	1,800.00	5,200.00	3,400.00	5,200.00	0.00	0.00	5,200.00
02-4326-4326-3-110	WW FULL TIME SALARIES - OFFICE	9,672.41	8,500.00	7,339.90	9,131.00	1,791.10	9,131.00	0.00	0.00	9,131.00
TAX COLLECTOR - KW 7.5%										
FINANCE ASSISTANT - LG 7.5%										
02-4326-4326-3-115	WW PART TIME SALARIES - OFFICE	1,777.72	9,000.00	1,718.51	5,218.00	3,499.49	5,218.00	0.00	0.00	5,218.00
SEWER ADMIN - MT 75%										
02-4326-4326-3-130	WW DIRECTOR SALARIES	5,652.64	5,000.00	4,889.57	5,853.00	963.43	5,853.00	0.00	0.00	5,853.00
DPW DIRECTOR - JD (5%)										
02-4326-4326-3-140	WW OVERTIME	0.00	0.00	420.00	2,250.00	1,830.00	2,250.00	0.00	0.00	2,250.00
02-4326-4326-3-210	WW HEALTH INSURANCE	952.79	0.00	10,220.30	11,397.00	1,176.70	11,397.00	0.00	0.00	11,397.00
02-4326-4326-3-212	WW DENTAL INSURANCE	147.82	0.00	1,543.20	1,574.00	30.80	1,574.00	0.00	0.00	1,574.00
02-4326-4326-3-215	WW LIFE INSURANCE	2.34	0.00	23.40	28.00	4.60	28.00	0.00	0.00	28.00
02-4326-4326-3-218	WW LONG TERM DISABILITY	18.83	0.00	209.21	254.00	44.79	254.00	0.00	0.00	254.00
02-4326-4326-3-219	WW SHORT TERM DISABILITY	27.70	0.00	342.76	417.00	74.24	417.00	0.00	0.00	417.00
02-4326-4326-3-220	WW FICA ADJUSTMENT	5,686.28	2,000.00	5,911.19	8,095.00	2,183.81	8,095.00	0.00	0.00	8,095.00
02-4326-4326-3-225	WW MEDICARE ADJUSTMENT	1,329.85	500.00	1,382.45	1,894.00	511.55	1,894.00	0.00	0.00	1,894.00
02-4326-4326-3-235	WW ICMA DEFERRED COMP.	1,134.08	500.00	1,376.38	1,637.00	260.62	1,376.00	(261.00)	(15.94)	1,637.00
02-4326-4326-3-250	WW UNEMPLOYMENT	309.00	400.00	272.00	400.00	128.00	249.00	(151.00)	(37.75)	400.00
02-4326-4326-3-260	WW WORKERS' COMP. ADJUSTMENT	1,158.00	1,100.00	1,155.00	2,554.00	1,399.00	2,422.00	(132.00)	(5.17)	2,554.00
02-4326-4326-3-310	WW ENGINEERING & PLANNING	0.00	5,000.00	3,597.74	5,000.00	1,402.26	0.00	(5,000.00)	(100.00)	5,000.00
02-4326-4326-3-320	WW LEGAL & PROFESSIONAL SVCS	6,849.92	12,000.00	18,715.78	12,000.00	(6,715.78)	20,000.00	8,000.00	66.67	12,000.00
02-4326-4326-3-325	WW RECORDING FEES - CCRD	96.00	50.00	64.00	200.00	136.00	200.00	0.00	0.00	200.00
02-4326-4326-3-330	WW CONTRACTED OPERATIONS	51,725.00	135,000.00	0.00	10,000.00	10,000.00	7,500.00	(2,500.00)	(25.00)	10,000.00
02-4326-4326-3-341	WW TELEPHONE	4,312.56	2,800.00	3,739.33	1,200.00	(2,539.33)	1,400.00	200.00	16.67	1,200.00
02-4326-4326-3-342	WW SOFTWARE/HARDWARE SUPPORT	845.25	1,500.00	512.00	1,500.00	988.00	1,500.00	0.00	0.00	1,500.00
02-4326-4326-3-390	WW MORTGAGEE SEARCHES	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
02-4326-4326-3-410	WW ELECTRICITY	23,920.53	37,000.00	5,874.01	27,000.00	21,125.99	8,500.00	(18,500.00)	(68.52)	27,000.00

02-4326-4326-3-414	WW LP GAS	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
02-4326-4326-3-430	WW MAINTENANCE (BLDG. / PROP.)	4,030.18	5,000.00	1,405.25	5,000.00	3,594.75	5,000.00	0.00	0.00	5,000.00
02-4326-4326-3-431	WW SEWER LINE MAINT./CLEANING	10,693.67	5,000.00	4,273.74	7,500.00	3,226.26	7,500.00	0.00	0.00	7,500.00
02-4326-4326-3-433	WW MANHOLE REHAB	1,219.49	2,000.00	6,519.17	5,000.00	(1,519.17)	5,000.00	0.00	0.00	5,000.00
02-4326-4326-3-480	WW PROPERTY INSURANCE	3,228.00	3,100.00	4,078.00	4,078.00	0.00	5,343.00	1,265.00	31.02	4,078.00
PRIMEX 26.32% INCREASE - $3,228 EXP 2025 X 1.2632 = $4,077.61										
02-4326-4326-3-500	WW PROFESS DEVELOP (TRAINING)	1,035.00	2,500.00	1,266.21	2,500.00	1,233.79	2,000.00	(500.00)	(20.00)	2,500.00
02-4326-4326-3-610	WW SUPPLIES	2,395.11	500.00	3,530.66	3,500.00	(30.66)	3,700.00	200.00	5.71	3,500.00
02-4326-4326-3-625	WW POSTAGE	744.09	750.00	792.04	750.00	(42.04)	1,000.00	250.00	33.33	750.00
02-4326-4326-3-635	WW GAS	0.00	0.00	32.70	0.00	(32.70)	800.00	800.00	0.00	0.00
02-4326-4326-3-660	WW VEHICLE MAINTENANCE	3,154.28	0.00	53.83	2,000.00	1,946.17	1,200.00	(800.00)	(40.00)	2,000.00
02-4326-4326-3-690	WW TESTING & CHEMICALS	23,331.31	32,000.00	22,872.86	27,500.00	4,627.14	45,000.00	17,500.00	63.64	27,500.00
02-4326-4326-3-691	WW MISCELLANEOUS EXPENSE	147.50	200.00	96.57	500.00	403.43	500.00	0.00	0.00	500.00
02-4326-4326-3-694	WW MILEAGE	105.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
02-4326-4326-3-740	WW TOOLS & EQUIPMENT	5,136.24	1,000.00	6,404.64	5,000.00	(1,404.64)	5,000.00	0.00	0.00	5,000.00
02-4326-4326-3-741	WW NEW EQUIPMENT	0.00	500.00	0.00	2,500.00	2,500.00	2,500.00	0.00	0.00	2,500.00
02-4326-4326-3-920	WW TRANSFERS TO CAP. RESERVE	30,000.00	30,000.00	30,000.00	30,000.00	0.00	30,000.00	0.00	0.00	30,000.00
02-4326-4326-3-980	WW DEBT SERVICE - PRINCIPAL	0.00	0.00	6,921.00	13,225.00	6,304.00	7,020.00	(6,205.00)	(46.92)	7,020.00
WWTP SOLAR ARRAY (SRF) - PRINCIPAL										
							7,020.00			7,020.00
02-4326-4326-3-981	WW DEBT SERVICE - INTEREST	0.00	0.00	4,948.87	0.00	(4,948.87)	4,844.00	4,844.00	0.00	4,844.00
WWTP SOLAR ARRAY (SRF) - INTEREST										
							4,844.00			4,844.00
Appropriations		276,237.90	312,400.00	259,888.78	318,745.00	58,856.22	317,755.00	(990.00)	(0.31)	317,384.00
Fund 02 - SEWER FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		276,237.90	312,400.00	259,888.78	318,745.00	58,856.22	317,755.00	(990.00)	(0.31)	317,384.00
NET OF REVENUES & APPROPRIATIONS:		(276,237.90)	(312,400.00)	(259,888.78)	(318,745.00)	(58,856.22)	(317,755.00)	990.00		(317,384.00)

North Swanzey Pass Thru Users

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY

Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 02 SEWER FUND										
Account Category: Appropriations										
02-4328-4328-3-413	NSK USER FEES DT KEENE	45,685.83	27,875.00	42,630.36	29,000.00	(13,630.36)	60,000.00	31,000.00	106.90	29,000.00
02-4328-4328-3-430	NSK MAINTENANCE & IMPROVEMENTS	0.00	2,000.00	0.00	2,500.00	2,500.00	2,500.00	0.00	0.00	2,500.00
02-4328-4328-3-610	NSK ADMINISTRATION	39.42	50.00	39.86	50.00	10.14	50.00	0.00	0.00	50.00
02-4328-4328-3-625	NSK POSTAGE	0.00	75.00	0.00	75.00	75.00	75.00	0.00	0.00	75.00
Appropriations		45,725.25	30,000.00	42,670.22	31,625.00	(11,045.22)	62,625.00	31,000.00	98.02	31,625.00
Fund 02 - SEWER FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		45,725.25	30,000.00	42,670.22	31,625.00	(11,045.22)	62,625.00	31,000.00	98.02	31,625.00
NET OF REVENUES & APPROPRIATIONS:		(45,725.25)	(30,000.00)	(42,670.22)	(31,625.00)	11,045.22	(62,625.00)	(31,000.00)		(31,625.00)

North Swanzey Waste Water System

11/09/2026 BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 02 SEWER FUND										
Account Category: Appropı										
02-4329-4329-2-110	WWN FULL TIME SALARIES - PLANT	10,404.85	0.00	22,204.44	26,369.00	4,164.56	26,369.00	0.00	0.00	26,369.00
RR (25%)										
DA (5%)										
02-4329-4329-3-110	WWN FULL TIME SALARIES-OFFICE	8,515.16	8,500.00	7,339.64	9,131.00	1,791.36	9,131.00	0.00	0.00	9,131.00
TAX COLLECTOR - KW (7.50%)										
FINANCE ASSISTANT - LG (7.50%)										
02-4329-4329-3-115	WWN PART TIME SALARIES-OFFICE	636.12	3,000.00	573.03	1,729.00	1,155.97	1,729.00	0.00	0.00	1,729.00
SEWER ADMIN - MT 25%										
02-4329-4329-3-130	WWN DIRECTOR SALARIES	5,539.73	5,000.00	4,889.40	5,853.00	963.60	5,853.00	0.00	0.00	5,853.00
DPW DIRECTOR - JD (5%)										
02-4329-4329-3-140	WWN OVERTIME	0.00	0.00	180.00	750.00	570.00	750.00	0.00	0.00	750.00
02-4329-4329-3-210	WWN HEALTH INSURANCE	317.60	0.00	3,406.80	3,799.00	392.20	3,799.00	0.00	0.00	3,799.00
02-4329-4329-3-212	WWN DENTAL INSURANCE	49.27	0.00	514.40	525.00	10.60	525.00	0.00	0.00	525.00
02-4329-4329-3-215	WWN LIFE INSURANCE	0.78	0.00	7.80	9.00	1.20	9.00	0.00	0.00	9.00
02-4329-4329-3-218	WWN LONG TERM DISABILITY	6.28	0.00	69.75	85.00	15.25	85.00	0.00	0.00	85.00
02-4329-4329-3-219	WWN SHORT TERM DISABILITY	9.23	0.00	114.26	139.00	24.74	139.00	0.00	0.00	139.00
02-4329-4329-3-220	WWN FICA	1,550.29	1,000.00	1,882.33	2,907.00	1,024.67	2,907.00	0.00	0.00	2,907.00
02-4329-4329-3-225	WWN MEDICARE	362.58	250.00	440.21	680.00	239.79	680.00	0.00	0.00	680.00
02-4329-4329-3-235	WWN ICMA DEFERRED COMP.	849.01	500.00	883.65	1,055.00	171.35	1,055.00	0.00	0.00	1,055.00
02-4329-4329-3-250	WWN UNEMPLOYMENT	114.00	130.00	100.00	130.00	30.00	81.00	(49.00)	(37.69)	130.00
02-4329-4329-3-260	WWN WORKERS' COMPENSATION	375.00	350.00	374.00	693.00	319.00	656.00	(37.00)	(5.34)	693.00
02-4329-4329-3-310	WWN ENGINEERING & PLANNING	0.00	100.00	0.00	100.00	100.00	100.00	0.00	0.00	100.00
02-4329-4329-3-320	WWN LEGAL & PROFESSIONAL SVCS	2,061.50	500.00	0.00	2,500.00	2,500.00	2,500.00	0.00	0.00	2,500.00
02-4329-4329-3-325	WWN RECORDING FEES - CCRD	82.00	100.00	58.00	100.00	42.00	100.00	0.00	0.00	100.00
02-4329-4329-3-330	WWN CONTRACTED OPERATIONS	22,275.00	55,000.00	0.00	5,000.00	5,000.00	5,000.00	0.00	0.00	5,000.00
02-4329-4329-3-341	WWN TELEPHONE	1,664.10	1,500.00	1,515.23	1,500.00	(15.23)	1,400.00	(100.00)	(6.67)	1,500.00
02-4329-4329-3-342	WWN SOFTWARE/HARDWARE MAINT	845.25	1,500.00	512.00	1,500.00	988.00	1,500.00	0.00	0.00	1,500.00
02-4329-4329-3-390	WWN MORTGAGEE SEARCHES	0.00	250.00	0.00	250.00	250.00	250.00	0.00	0.00	250.00
02-4329-4329-3-410	WWN ELECTRICITY	4,777.93	4,500.00	3,959.16	4,500.00	540.84	4,500.00	0.00	0.00	4,500.00
02-4329-4329-3-413	WWN KEENE WWTP	47,327.36	45,000.00	48,100.13	45,000.00	(3,100.13)	60,000.00	15,000.00	33.33	45,000.00
02-4329-4329-3-414	WWN LP GAS	1,220.44	1,000.00	3,353.06	2,000.00	(1,353.06)	2,500.00	500.00	25.00	2,000.00
02-4329-4329-3-430	WWN MAINTENANCE	835.00	1,000.00	155.00	2,500.00	2,345.00	2,500.00	0.00	0.00	2,500.00
02-4329-4329-3-431	WWN SEWER LINE MAINT./CLEANING	4,250.00	1,500.00	4,250.00	7,000.00	2,750.00	2,750.00	(4,250.00)	(60.71)	7,000.00

02-4329-4329-3-433	WWN MANHOLE REHAB	0.00	3,000.00	2,546.83	3,000.00	453.17	3,000.00	0.00	0.00	3,000.00
02-4329-4329-3-480	WWN PROPERTY INSURANCE	2,904.00	2,900.00	3,669.00	3,669.00	0.00	4,807.00	1,138.00	31.02	3,669.00
PRIMEX 26.32% INCREASE - $2,904 EXP 2025 X 1.2632 = $3,668.33										
02-4329-4329-3-500	WWN PROFESS DEVELOP (TRAINING)	0.00	500.00	0.00	500.00	500.00	500.00	0.00	0.00	500.00
02-4329-4329-3-610	WWN SUPPLIES	118.54	100.00	69.36	500.00	430.64	500.00	0.00	0.00	500.00
02-4329-4329-3-625	WWN POSTAGE	131.72	300.00	291.56	300.00	8.44	300.00	0.00	0.00	300.00
02-4329-4329-3-635	WWN GAS	0.00	0.00	10.90	0.00	(10.90)	350.00	350.00	0.00	0.00
02-4329-4329-3-660	WWN VEHICLE MAINTENANCE	0.00	0.00	164.93	1,000.00	835.07	500.00	(500.00)	(50.00)	1,000.00
02-4329-4329-3-691	WWN MISCELLANEOUS EXPENSES	1,027.50	1,500.00	621.64	1,500.00	878.36	1,500.00	0.00	0.00	1,500.00
02-4329-4329-3-740	WWN TOOLS & EQUIPMENT	0.00	200.00	3,932.25	1,500.00	(2,432.25)	1,500.00	0.00	0.00	1,500.00
02-4329-4329-3-741	WWN NEW EQUIPMENT	4,800.00	0.00	0.00	1,500.00	1,500.00	1,500.00	0.00	0.00	1,500.00
02-4329-4329-3-920	WWN TRANSFERS TO CAP. RESERVE	25,000.00	25,000.00	25,000.00	25,000.00	0.00	25,000.00	0.00	0.00	25,000.00
02-4329-4329-3-980	WWN DEBT SERVICE - PRINCIPAL	47,200.00	47,200.00	47,200.00	47,200.00	0.00	47,200.00	0.00	0.00	47,200.00
NORTH SWANZEY PROJECT - 80% PRINCIPAL (REST BEING PAID FRON										
							47,200.00			47,200.00
02-4329-4329-3-981	WWN DEBT SERVICE - INTEREST	16,278.00	16,278.00	13,918.00	13,918.00	0.00	10,564.00	(3,354.00)	(24.10)	10,564.00
NORTH SWANZEY PROJECT - 80% INTEREST (REST BEING PAID FROM										
							10,564.00			10,564.00
Appropriations		211,528.24	227,658.00	202,306.76	225,391.00	23,084.24	234,089.00	8,698.00	3.86	222,037.00
Fund 02 - SEWER FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		211,528.24	227,658.00	202,306.76	225,391.00	23,084.24	234,089.00	8,698.00	3.86	222,037.00
NET OF REVENUES & APPROPRIATIONS:		(211,528.24)	(227,658.00)	(202,306.76)	(225,391.00)	(23,084.24)	(234,089.00)	(8,698.00)		(222,037.00)

Energy Commission

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4590-4590-1-314	EC ENERGY AUDITS	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
01-4590-4590-1-560	EC DUES & MEMBERSHIPS	300.00	500.00	300.00	500.00	200.00	500.00	0.00	0.00	500.00
Appropriations		300.00	1,500.00	300.00	1,500.00	1,200.00	1,500.00	0.00	0.00	1,500.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		300.00	1,500.00	300.00	1,500.00	1,200.00	1,500.00	0.00	0.00	1,500.00
NET OF REVENUES & APPROPRIATIONS:		(300.00)	(1,500.00)	(300.00)	(1,500.00)	(1,200.00)	(1,500.00)	0.00		(1,500.00)

Conservation of Natural Resources

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4611-4611-1-115	CNR PART TIME SALARIES	(791.33)	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
	MINUTE TAKER - SE									
01-4611-4611-2-390	CNR TOWN FORESTER - MGMT PLANS	0.00	1,000.00	0.00	1,000.00	1,000.00	1,000.00	0.00	0.00	1,000.00
	CAN WE DELETE LINE ITEM?									
	Appropriations	(791.33)	2,000.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00	2,000.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		(791.33)	2,000.00	0.00	2,000.00	2,000.00	2,000.00	0.00	0.00	2,000.00
NET OF REVENUES & APPROPRIATIONS:		791.33	(2,000.00)	0.00	(2,000.00)	(2,000.00)	(2,000.00)	0.00		(2,000.00)

Economic Development District

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4655-4655-1-115	EDD PART TIME SALARIES	0.00	500.00	0.00	705.00	705.00	0.00	(705.00)	(100.00)	705.00
	MINUTE TAKER - BB									
01-4655-4655-1-320	EDD CONSULTANTS	0.00	10,000.00	0.00	0.00	0.00	4,650.00	4,650.00	0.00	0.00
	EDAC WOULD LIKE TO DO THE FOLLOWING: 1. WELCOME GIFT BAGS TO NEW SWANZEY HOMEOWNERS (PARTNERING W/LOCAL BUSINESSES)2. DEVELOP A PAMPHLET LISTING LOCAL BUSINESSES AND POINTS OF INTEREST (GIFT SHOPS, RESTAURANTS, COVERED BRIDGES, ETC).3. PARTNER WITH LOCAL BUSINESSES TO DEVELOP/EXPAND APPRENTICESHIP PROGRAMS4. SPONSOR COMMUNITY ACTIVITIES (FILM NIGHT, OUTDOOR CONCERT)								
01-4655-4655-1-680	EDD MISCELLANEOUS EXPENSES	2,400.00	500.00	350.00	0.00	(350.00)	350.00	350.00	0.00	0.00
	Appropriations	2,400.00	11,000.00	350.00	705.00	355.00	5,000.00	4,295.00	609.22	705.00
	Fund 01 - GENERAL FUND:									
	TOTAL ESTIMATED REVENUES									
	TOTAL APPROPRIATIONS	2,400.00	11,000.00	350.00	705.00	355.00	5,000.00	4,295.00	609.22	705.00
	NET OF REVENUES & APPROPRIATIONS:	(2,400.00)	(11,000.00)	(350.00)	(705.00)	(355.00)	(5,000.00)	(4,295.00)		(705.00)

Debt Service - Principal & Interest

BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
01-4711-4711-2-001	DS POLICE BLDG ADDITION - PRIN	44,676.49	44,650.00	41,997.20	45,864.00	3,866.80	24,156.00	(21,708.00)	(47.33)	24,156.00
	POLICE ADDITION BOND - PRINCIPAL						24,156.00			24,156.00
01-4711-4711-2-002	DS NS PROJECT (SEWER) - PRINC	11,800.00	11,800.00	11,800.00	11,800.00	0.00	11,800.00	0.00	0.00	11,800.00
	NORTH SEWER PROJECT - 20% PRINCIPAL (80% PRINCIPAL BEING PAID FROM SEWER FUND)						11,800.00			11,800.00
01-4711-4711-2-003	WEBBER HILL RD SLOPE STABIL (SRF	0.00	0.00	17,842.00	0.00	(17,842.00)	18,396.00	18,396.00	0.00	18,396.00
	WEBBER HILL RD STABILIZATION (SRF) - PRIN						18,396.00			18,396.00
01-4711-4711-2-004	L WILSON POND/BRANCH DAM-PRINC	35,292.00	35,300.00	38,233.00	38,235.00	2.00	38,235.00	0.00	0.00	38,235.00
	LOWER WILSON POND DAM - PRINCIPAL						38,235.00			38,235.00
01-4711-4711-2-005	2018 FIRE ENGINE - PRINCIPAL	24,708.00	24,700.00	26,767.00	26,765.00	(2.00)	26,765.00	0.00	0.00	26,765.00
	2018 FIRE ENGINE BOND - PRINCIPAL						26,765.00			26,765.00
01-4711-4711-2-006	2019-2020 ROAD IMPROVE - PRINC	105,000.00	105,000.00	115,000.00	115,000.00	0.00	125,000.00	10,000.00	8.70	125,000.00
	2019 ROAD BOND - PRINCIPAL						65,000.00			65,000.00
	2020 ROAD BOND - PRINCIPAL						60,000.00			60,000.00
	GL # FOOTNOTE TOTAL						125,000.00			125,000.00
01-4711-4711-2-007	2023 UPPER WILSON POND DAM - PRI	32,859.00	32,860.00	34,545.00	34,545.00	0.00	36,316.00	1,771.00	5.13	36,316.00
	UPPER WILSON POND DAM PRINCIPAL						36,316.00			36,316.00
01-4711-4711-2-008	2025 FIRE STATION - PRINCIPAL	0.00	0.00	31,050.00	31,050.00	0.00	32,650.00	1,600.00	5.15	32,650.00
	NEW FIRE STATION PRINCIPAL						32,650.00			32,650.00
01-4711-4711-2-009	CALIFORNIA/N WINCHESTER ST (SRF)	0.00	0.00	15,445.61	0.00	(15,445.61)	20,436.00	20,436.00	0.00	20,436.00
	PRINCIPAL						20,436.00			20,436.00
01-4721-4721-1-981	DS TAX ANTICIPATION NOTE COSTS	0.00	0.00	0.00	1,000.00	1,000.00	0.00	(1,000.00)	(100.00)	0.00
01-4721-4721-2-001	DS POLICE BLDG ADDITION - INT	2,474.03	2,477.00	1,224.11	1,287.00	62.89	189.00	(1,098.00)	(85.31)	189.00
	POLICE ADDITION BOND - INTEREST						189.00			189.00
01-4721-4721-2-002	DS NS PROJECT (SEWER) - INT	4,069.50	4,070.00	3,479.50	3,480.00	0.50	2,641.00	(839.00)	(24.11)	2,641.00
	NORTH SEWER PROJECT - 20% INTEREST (80% INTEREST BEING PAID FROM SEWER FUND)						2,641.00			2,641.00
01-4721-4721-2-003	WEBBER HILL RD SLOPE STABIL (SRF	0.00	0.00	2,070.10	0.00	(2,070.10)	1,516.00	1,516.00	0.00	1,516.00
	WEBBER HILL RD STABILIZATION (SRF) - INT						1,516.00			1,516.00
01-4721-4721-2-004	L WILSON POND/BRANCH DAM - INT	8,708.30	8,709.00	6,833.42	6,834.00	0.58	4,884.00	(1,950.00)	(28.53)	4,884.00
	LOWER WILSON POND DAM - INTEREST						4,884.00			4,884.00
01-4721-4721-2-005	2018 FIRE ENGINE - INTEREST	6,096.70	6,096.00	4,784.08	4,784.00	(0.08)	3,419.00	(1,365.00)	(28.53)	3,419.00
	2018 FIRE ENGINE BOND - INTEREST						3,419.00			3,419.00
01-4721-4721-2-006	2019-2020 ROAD IMPROVE - INT	77,590.00	77,590.00	72,235.00	72,235.00	0.00	66,370.00	(5,865.00)	(8.12)	66,370.00
	2019 ROAD BOND - INTEREST						34,775.00			34,775.00

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BUDGET REPORT FOR TOWN OF SWANZEY
Calculations As Of 12/31/2026

GL Number	Description	2025 Activity	2025 Amended Budget	2026 Activity	2026 Amended Budget	2026 Amended Budget Amt Change	2027 Department	2027 Department Amt Change	2027 Department % Change	2027 Default
Fund: 01 GENERAL FUND										
Account Category: Appropriations										
2020 ROAD BOND - INTEREST										
							31,595.00			31,595.00
	GL # FOOTNOTE TOTAL						66,370.00			66,370.00
01-4721-4721-2-007	2023 UPPER WILSON POND DAM - INT	18,576.44	18,576.00	16,900.64	16,901.00	0.36	15,139.00	(1,762.00)	(10.43)	15,139.00
UPPER WILSON POND DAM INTEREST										
							15,139.00			15,139.00
01-4721-4721-2-008	2025 FIRE STATION - INTEREST	0.00	0.00	98,783.89	98,784.00	0.11	96,942.00	(1,842.00)	(1.86)	96,942.00
NEW FIRE STATION INTEREST										
							96,942.00			96,942.00
01-4721-4721-2-009	CALIFORNIA/N WINCHESTER ST (SRF)	0.00	0.00	25,221.21	0.00	(25,221.21)	20,231.00	20,231.00	0.00	20,231.00
INTEREST										
							20,231.00			20,231.00
Appropriations		371,850.46	371,828.00	564,211.76	508,564.00	(55,647.76)	545,085.00	36,521.00	7.18	545,085.00
Fund 01 - GENERAL FUND:										
TOTAL ESTIMATED REVENUES										
TOTAL APPROPRIATIONS		371,850.46	371,828.00	564,211.76	508,564.00	(55,647.76)	545,085.00	36,521.00	7.18	545,085.00
NET OF REVENUES & APPROPRIATIONS:		(371,850.46)	(371,828.00)	(564,211.76)	(508,564.00)	55,647.76	(545,085.00)	(36,521.00)		(545,085.00)

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GRIEVANCE POLICY

Employees, who are upset with some aspect of their job, feel they have not been treated fairly, or think a personnel policy needs to be changed are encouraged to discuss their concerns with their supervisors. To provide for an orderly process of discussion, it is suggested that employees utilize the channels and sequence of steps set forth in this policy.

If an employee has a claim or dispute arising out of the application or interpretation of this document, the grievance shall be processed in the following manner.

Note: All time frames in this article exclude weekends and holidays.

The written grievance shall take the following form:

A. A statement of grievance, date of grievance, and the facts upon which it is based;
B. The Article(s) or sections(s) claimed to have been violated;
C. The remedy or correction requested;
D. The signature of the grievant and the date signed.

Any grievance which does not contain these minimal elements shall not be subject to the step 4 of the grievance policy set forth in this Policy.

Step One: An employee having a grievance must notify the Employee's immediate supervisor of the grievance in writing within five (5) working days from the date of the event giving rise to the grievance. Such grievance shall be discussed between the employee and a supervisor at a mutually agreed upon time. The supervisor shall give their written decision within five (5) working days from the date of the discussion with the employee.

Step Two: If the grievance remains unresolved following the decision of the immediate supervisor, then such grievance may be submitted to the Department Head. It must be submitted in writing within five (5) working days from the date of the decision of the supervisor. The Department Head shall render their written decision within seven (7) working days from the date that the grievance was received. In the event that the Department Head was the official involved at Step One, the employee may proceed directly to Step Three.

Step Three: If the grievance remains unresolved following the completion of Step Two, the written grievance may be submitted to the Town Administrator within five (5) working days from the date of the decision rendered at Step Two. The Town Administrator shall render their written decision within ten (10) working days from the date the grievance was received. In the event that the Town Administrator was the official involved at Step Two, the employee may proceed directly to Step Four.

Step Four: In the event that a party is aggrieved by the decision of the Town Administrator, or if no decision has been rendered during the time period specified above, that aggrieved party may within ten (10) days request that the matter be submitted to the Select Board. The Select Board

shall not be required to conduct a hearing on the matter and shall in no case accept new evidence, documentation or testimony of any form. The parties shall, however, be allowed to submit briefs to the Select Board on issues raised in the grievance proceeding and may also present oral arguments within limitation established by the Board. The Board shall conduct its first meeting dealing with the grievance within fifteen (15) calendar days from the date of its receipt and shall seek to render its decision in writing within fifteen (15) calendar days from the close of any final meeting on the matter. The Select Board's decision is final.

Where there is a conflict between these procedures and a state law or department regulations, the law or regulation will be controlling. During the period of time an employee is pursuing a concern through this procedure, the decision or action by Town management which gave rise to the concern should be treated as fully effective and should be adhered to unless and until it is rescinded or modified.

Applicants and employees who believe they have been discriminated against on account of their race, color, religion, marital status, pregnancy, childbirth, gender identity or expression, military or veteran status, national origin, sex, sexual orientation, age, physical or mental disability, genetic information, or other legally protected status are strongly encouraged to notify the Town Administrator and to refer to those sections of this Manual addressed to Equal Opportunity and Harassment.

November 5, 2026

Dear members of the Swanzey Board of Selectmen:

Members of the Planning Board are in receipt of the Selectmen's approved "Standards of Conduct for Swanzey Town Boards and Committees," as well as the Selectmen's request that Planning Board members sign the document by Friday, November 6, 2026.

Planning Board members strongly endorse civil discourse at all levels of government, and consistently strive to conduct ourselves in a manner that supports public confidence in the duties to which we have been elected.

However, Planning Board members are unaware of any laws authorizing the Board of Selectmen to impose a code of conduct upon other elected town officials.

The Planning Board derives its powers and duties directly from state statue. Members take an oath of office. It is our understanding that no law authorizes the Board of Selectmen to add qualifications, additional oaths, or contracts as a condition of our office. Further, we know of no statute granting boards of selectmen day-to-day disciplinary or supervisory powers over planning boards, nor granting selectmen authority to assign "the staff liaison" to adjudicate differences in ideas and opinions expressed at Planning Board meetings.

For these reasons, and with all due respect, Planning Board members are unable to comply with the Board of Selectmen's request for our signatures on the "Standards of Conduct for Swanzey Town Boards and Committees."

Please rest assured that we will continue to promote civil discourse during the work of the Planning Board.

Sincerely,

Victoria Reck Ames

Victoria Reck Ames, chair
Swanzey Planning Board

Town of Swanzey, New Hampshire Contract for Assessing Services

This Contract is made this 10th day of November 2026, by and between the Town of Swanzey, New Hampshire (hereinafter referred to as "the Town") and Normand Bernaiche (hereinafter referred to as "the Contractor"), with a principal business address of PO Box 642 Charlestown, NH 03603.

I. Purpose and Authority The purpose of this Agreement is to establish the terms under which the Contractor shall provide professional assessing services to the Town of Swanzey in accordance with New Hampshire Revised Statutes Annotated (RSA) 21-j and RSA 75, along with the rules and standards adopted by the New Hampshire Department of Revenue Administration (NHDRA). The Town, through its Selectboard under RSA 37:6, is authorized to enter into this Agreement.

11. Term of Agreement

This Agreement shall commence on January 1, 2027, and continue through December 31, 2030, unless sooner terminated in accordance with the provisions herein.

111. Scope of Services

The Contractor shall perform all duties typically associated with a Certified Assessor Supervisor as required under New Hampshire law. Specifically, the Contractor shall:

1. Valuation Duties - Undertake the annual appraisal, valuation, and assessment of all taxable and exempt property in the Town of Swanzey, in accordance with RSA 75:1. - Maintain equitable, proportional, and lawful assessments based on fair market value, utilizing generally accepted appraisal practices and NHDRA guidelines. Conduct review of inspections, data collection done by the town staff to ensure property records are accurate and complete.

2. Maintenance of Records – Advise and assist when required in maintaining and updating property record cards, tax maps, computer databases, and assessment records in a manner consistent with NHDRA requirements. Provide the Town with digital and hard-copy records as requested to ensure accessibility and compliance with RSA 91-A (Right-to-Know Law).

3. Annual Reports and Submissions – Prepare and submit the MS-1 Report and related documentation as required annually by assessment equity and compliance. This includes reporting on the TIF districts in town.

4. Taxpayer Interaction and Appeals - Meet with taxpayers when required during the annual abatement period to explain assessments and respond to inquiries. - Review and recommend action on all abatement applications submitted under RSA 76:16.

5. Represent and defend the Town's assessments before the Board of Tax and Land Appeals (BTLA), Superior Court, or other legal proceedings when required. Superior Court preparation and reporting is included; however, depositions and expert witness testimony is billed at $150.00/Hr.

6. It is understood the Town is responsible for Cyclical Inspections. Assist the Town in planning and carrying out cyclical inspections. Ensure the Town remains in compliance with NHDRA's five-year review cycle under RSA 21-:111-a.

7. Advisory Services - Provide professional guidance to the Town Administrator and other municipal officials regarding assessing matters, exemptions, credits, current use, timber and gravel taxation, and other issues arising under NH law. Respond to staff inquiries as needed and physically visit at least every quarter.

8. Run both tax warrants annually.

9. Be available to work in the Town Offices as needed with reasonable notice.

10. Review PILOTs annually.

IV. Compensation

In consideration of the services to be provided, the Town agrees to pay the Contractor the following compensation: Year 2027 - $2,700 per month, for a total annual compensation of $32,400. Payments shall be due the first of every month made in equal monthly installments upon receipt of an invoice approved by the Town. It is also understood the compensation will adjust to $33,400 in 2028, $34,400 in 2029, $35,400 in 2030 excluding any costs associated with a revaluation planned for 2029 which will be negotiated at a later date.

V. Qualifications

The Contractor affirms that they are duly certified by the NH Department of Revenue Administration as a Certified Property Assessor Supervisor (CNHA or equivalent) in good standing, and that said certification will be maintained for the entire duration of this Agreement.

VI. Independent Contractor Status

The Contractor shall perform all services under this Agreement as an independent contractor and not as an employee of the Town. Nothing contained herein shall be

construed to create an employer-employee relationship, joint venture, or partnership. The Contractor shall maintain general liability and professional liability insurance in amounts acceptable to the Town and shall provide proof of coverage upon request. The Contractor shall indemnify, defend, and hold harmless the Town, its officials, employees, and agents from and against any and all claims, damages, losses, and expenses arising from the Contractor's performance of duties under this Agreement.

VII Termination

This Agreement may be terminated by either party upon six (6) months' written notice to the other party. In the event of termination, the Contractor shall be compensated for services rendered through the effective date of termination. The Town may terminate this Agreement immediately for cause if the Contractor fails to perform obligations required under this Agreement.

VIII. Entire Agreement This document constitutes the entire agreement between the parties. No oral agreements or understandings shall be binding. This Agreement may only be amended in writing and signed by both parties. Executed this 10th day of November 2026 in the Town of Swanzey, by the Selectboard and Normand Bernaiche.

Selectboard

_____ Date

_____ Date

_____ Date

_____ Date

_____ Date

_____

Normand Bernaiche Date

GDS Landmark Group
80 Warmac Road
Swanzey, NH 03446

Quote

Date	Estimate #
9/28/2026	2311

Town of Swanzey
Public Works Dept.
98 Pine Street
Swanzey NH 03446

Terms	Project
See below	

Qty	Description	Cost	Total
	Roof Replacement Project- Richardson Park, main building and entryway roof (42sq)		
1	Total cost to perform full project as outlined in detail below. Lay down temp protection over existing lawns Remove all existing shingles and dispose of in a legal documented manor. (MDS in Jaffrey) Install new 8" brown aluminum drip edge Install new Grace Ice & Water Shield, 1 row along eaves, 1 row in valleys Install new asphalt shingles to match. Placement of nails to be within manufactures specs. Color to be approved by others. (Certainteed landmark 30 year architectural shingles) Install matching cap shingles on ridge Remove temp protection Clean all ground areas nearby, area to be 100% free of all nails and debris of any kind. Loam and seed any area disturbed by roofing project. All work will carry a 5 year workmanship guarantee.	33,600.00	33,600.00
1	**Optional** add 1/2" CDX fir plywood to roof deck after shingles have been removed. Price includes all materials and labor.	3,900.00	3,900.00

GDS Landmark has been in business since 2004 specializing in safe professional quality work. We are a full service construction company with year around full time staff completing many different kinds of projects including larger roofs for the Town of Swanzey, Vernon School, Winchester school, and Pilgrim Pines. To insure this quality no parts of this project will be sub contracted out.

Payment terms
Half down at start of project.
Balance due Net 15 from completion of project.

CONTACT INFORMATION:
gdslandmark@gmail.com
603-315-5909

Total

GDS Landmark Group
80 Warmac Road
Swanzey, NH 03446

Quote

Date	Estimate #
9/28/2026	2311

Town of Swanzey
Public Works Dept.
98 Pine Street
Swanzey NH 03446

Terms	Project
See below	

Qty	Description	Cost	Total
	Please sign and return to accept this quote. _____ Date_____		

CONTACT INFORMATION:
gdslandmark@gmail.com
603-315-5909

Total $37,500.00